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**UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA**

19 WILLIAM MORRIS ENDEAVOR
20 ENTERTAINMENT, LLC,

Plaintiff and Counterclaim
21 Defendant,

22 v.

23 WRITERS GUILD OF AMERICA,
WEST, INC. and WRITERS GUILD OF
24 AMERICA, EAST, INC.,

25 Defendants and Counterclaimants,
26 and MEREDITH STIEHM,
27 Counterclaimant.

Case No. 2:19-cv-05465-AB-AFM

ANSWER AND COUNTERCLAIMS

1 **INTRODUCTION**

2 1. This case arises out of efforts by two labor unions representing writers
3 in the entertainment industry to protect their members against an unlawful
4 compensation system for talent agents—packaging fees—that gives rise to inherent
5 conflicts of interest between those agents and the writers they represent, and out of
6 the agents’ collusive efforts to maintain that system through agreed upon price
7 structures and group boycotts of those opposed to the system. This system of
8 packaging fees has, over time, significantly depressed writers’ compensation,
9 employment opportunities, and choice of talent for audiovisual entertainment
10 projects, as well as the quality of those projects, while greatly enriching the talent
11 agencies.

12 2. Writers are the creative heart of the television and film businesses.
13 They are responsible for providing the stories, plots, dialogue, and other content of
14 television shows and movies that are enjoyed by audiences around the world and
15 that generate billions of dollars in revenue every year. Without the work and creative
16 content provided by these writers, the television and film industries could not
17 operate.

18 3. The base compensation and benefits paid to writers for their work are
19 governed by a collectively-bargained contract between Writers Guild of America,
20 West, Inc. (“WGAW”) and Writers Guild of America, East, Inc. (“WGAE”)
21 (collectively “Guilds” or “WGA”) and hundreds of studios and production
22 companies. Because the entertainment industry is a freelance industry, and because
23 writers may negotiate compensation above the minimum levels established by the
24 Guilds’ contract with the studios, the vast majority of working writers have
25 historically procured employment through talent agents they have retained to help
26 them find work and negotiate for the best possible compensation. These agents owe
27 a fiduciary duty to their clients under California law, and must provide their clients

1 with conflict-free representation.

2 4. Talent agencies have represented writers for almost a century. But what
3 began as a service to writers and other artists in their negotiations with the production
4 companies has become an unlawful price-fixing cartel dominated by a few powerful
5 talent agencies that use their control of talent first and foremost to enrich themselves.
6 Historically, the agents whom writers retained were compensated by receiving a
7 portion of any payments made to the writers by production companies for work that
8 the agents helped them procure. By tying the agents' compensation to the writers'
9 compensation, this arrangement aligned the interests of the agents with the interests
10 of their writer-clients, as required by blackletter agency law principles.

11 5. Today, however, the four largest talent agencies—Counterclaim
12 Defendant William Morris Endeavor Entertainment (“WME”), and co-conspirators
13 Creative Artists Agency (“CAA”), United Talent Agents (“UTA”), and International
14 Creative Management Partners (“ICM”) (collectively, “the Agencies” or “the Big
15 Four”)—make money not by maximizing their clients' earnings and charging a
16 commission, but through direct payments from the production companies known as
17 “packaging fees.” Packaging fees are not directly tied to Agencies' clients'
18 compensation but instead come directly from television series and film production
19 budgets and profits.

20 6. The power exerted by the Big Four in Hollywood is enormous and
21 pervasive. Even the Hollywood studios—powerful entities in their own right—
22 agree to pay hundreds of millions of dollars in packaging fees annually to the Big
23 Four for “what amounts to extortion”¹ according to industry insiders, because they
24 are “afraid of not getting pitches and opportunities if they take a hard line against

25 _____
26 ¹ Gavin Polone, *TV's Dirty Secret: Your Agent Gets Money for Nothing*, *The*
27 *Hollywood Reporter* (Mar. 26, 2015),
28 <https://www.hollywoodreporter.com/news/gavin-polone-tvs-dirty-secret-783941>.

1 [packaging fees].”² The studios, like everyone else in Hollywood, “[are] afraid to
2 challenge the agencies for fear of being blackballed.”³

3 7. Agency compensation via packaging fees is possible because, after
4 substantial consolidation within the industry, the Big Four now control access to the
5 lion’s share of the key talent necessary to create a new television show or feature
6 film, including not only writers but also actors and directors. The Big Four leverage
7 this control to negotiate packaging fees with television and film production
8 companies, which are paid directly by the studios to the Big Four simply because
9 the Big Four represent the writers, directors, and actors who will be employed by the
10 production companies in producing the show. The packaging fees paid by
11 production companies to the Agencies are unrelated to their own clients’
12 compensation and generate hundreds of millions of dollars in revenue for the
13 Agencies each year.

14 8. Rather than compete with each other over the terms of these packaging
15 arrangements, the Big Four have instead colluded among themselves to set a
16 standard structure for packaging fees, the so-called “3-3-10” model for agency
17 compensation described later herein, as well as on the range of “base license fees”
18 used to calculate the upfront 3% packaging fee. The scope and degree of the
19 Agencies’ collusion was successfully kept secret from the Guild and its members for
20 years.

21 9. Packaging fees have created numerous conflicts of interest between
22 writers and WME and the other Agencies, wherein WME and the other Agencies
23 enrich themselves at their writer-clients’ expense, in most cases without those

24 ² David Ng, *Talent agencies are reshaping their roles in Hollywood. Not*
25 *everyone is happy about that*, L.A. Times (Apr. 6, 2018),
26 [https://www.latimes.com/business/hollywood/la-fi-ct-talent-agencies-20180406-](https://www.latimes.com/business/hollywood/la-fi-ct-talent-agencies-20180406-story.html)
27 [story.html](https://www.latimes.com/business/hollywood/la-fi-ct-talent-agencies-20180406-story.html).

28 ³ *Id.*

1 clients' knowledge and in all cases without their valid consent. Unlike in a
2 commission-based system, the economic interests of the agents at WME that
3 represent writers and other creative talent are no longer aligned with those of their
4 writer-clients. Rather than seeking to maximize how much writers are paid for their
5 work, WME is incentivized instead to maximize the packaging fee it will be paid for
6 a particular project or program. Further, WME has the incentive to, and does,
7 prioritize the studios' interests over those of its clients in order to protect its
8 continuing ability to negotiate new packaging fees from those studios. Moreover,
9 because WME's packaging fee is generally tied to a show's profits, WME has an
10 incentive to *reduce* the amount paid to writers and other talent for their work on a
11 show. Further, WME seeks to prevent the writers it represents from working with
12 talent represented by other Agencies in order to avoid having to split the packaging
13 fee with other Agencies—even where the project would benefit by drawing from a
14 larger talent pool. WME also pitches writers' work to the production companies it
15 believes will agree to the most lucrative license fees and profit definition within the
16 agreed-upon range (the remaining negotiable elements of a "3-3-10" package deal),
17 rather than to the companies that will pay the most to its writer-clients. Agencies
18 have not disclosed these conflicts of interest or the terms of their packaging fee
19 arrangements to the writers they represent.

20 10. The Agencies' collusive actions and conflicts of interest have resulted
21 in tremendous financial harm to the Guilds and their members, including Individual
22 Counterclaimant Meredith Stiehm. Packaging fees have depressed writers'
23 compensation, as money that would otherwise be paid to writers is instead paid to
24 WME and the other Agencies as part of the packaging fee or is left on the table.
25 Writers have also lost employment opportunities as a result of agency packaging
26 and, where they are hired, have an artificially reduced universe of talent with which
27 to staff their shows. Packaging fees reduce, dollar for dollar, the production budget

1 for a project and, accordingly, can diminish the quality of the finished product.
2 Because of the conflicts of interest created by packaging fees, writers have also been
3 required to retain other professionals (such as lawyers and personal managers) to
4 monitor WME and the other Agencies, protect the writers' interests, and provide
5 conflict-free services that agents should otherwise provide.

6 11. Because the Guilds are the exclusive representatives of writers under
7 federal labor law, talent agents may represent individual writers to negotiate above-
8 scale employment only pursuant to the Guilds' delegated authority. Historically, the
9 Guilds have delegated that authority through a franchise agreement. And as a
10 condition of being franchised, agents are subject to regulations promulgated by the
11 Guilds. The Guilds may dictate, among other things, how and how much agents
12 may be paid for their services.

13 12. In April 2018, in part in response to the inherent conflicts of interest
14 created by packaging fees, the Guilds served notice on the agencies of their intent to
15 terminate the Artists' Managers Basic Agreement ("AMBA"), the franchise
16 agreement negotiated with the Association of Talent Agents ("ATA") that had
17 historically governed the relationship between writers and their agents. At the same
18 time, the Guilds submitted to the ATA a set of proposals for a new franchise
19 agreement with talent agencies. A critical aspect of these proposals was the Guilds'
20 insistence that franchised agents no longer accept packaging fees from production
21 companies on projects where a writer-client is employed. The Guilds subsequently
22 formalized these proposals, including the bar on packaging fees, in a new Code of
23 Conduct for franchised agents.

24 13. The Agencies collectively responded to the Guilds through the ATA,
25 categorically rejecting the Guilds' demands and questioning the well-established
26 principle that writers may collectively agree "to use only agents who have been
27 'franchised' by [the Guilds]" and that, "in turn, as a condition of franchising, the

1 [Guilds] may require agents to agree to a code of conduct and restrictions on terms
2 included in agent-[writer] contracts.” *Marathon Entm’t, Inc. v. Blasi*, 42 Cal.4th
3 974, 983 (2008).

4 14. The ATA categorically refused to negotiate any terms that would end
5 packaging fees on projects where a writer-client is employed or any other practices
6 giving rise to similar inherent conflicts of interest. Accordingly, following a June 7,
7 2019 meeting with the ATA, the Guilds revoked their consent to collective
8 negotiations through the ATA, announcing that they would only negotiate with
9 individual agencies going forward. That revocation of consent meant that the ATA
10 and its members, including the Big Four, were no longer covered by federal antitrust
11 law’s “labor exemption,” which immunizes certain labor union conduct and grants
12 a limited derivative exemption to non-labor entities to negotiate with labor unions.

13 15. After the Guilds’ revocation of consent to multiparty negotiations, the
14 Agencies unlawfully and collusively circled their wagons inside the ATA—a trade
15 association comprised entirely of competing sellers of agency services—and
16 publicly threatened to retaliate against any agency that broke ranks and concluded
17 an individual deal with the Guilds. Despite the Guilds’ revocation of the prior
18 limited consent they had granted the Agencies to collectively negotiate a new deal
19 through their trade association, the Big Four and other talent agencies have
20 continued to collusively discuss and plan their negotiations with the Guilds, and to
21 coordinate with respect to their dealings with the Guilds and their individual dealings
22 with the Guilds’ members, through the ATA, in violation of the antitrust laws.

23 16. WME and the other Agencies have also colluded to issue threats of
24 baseless litigation against lawyers and to blacklist former clients who seek
25 unconflicted representation by agents that have agreed to abide the Guild’s Code of
26 Conduct, harming the Guilds and their members, in violation of the antitrust laws.

27 17. Counterclaimants bring these counterclaims to end WME’s harmful
28

1 and unlawful practice of packaging fees and their joint conduct in attempting to fix
2 and preserve those fees, and to seek compensation for the injuries suffered as a result
3 of these practices. First, as asserted in Counterclaimants' first through fourth claims
4 for relief, WME and the other Agencies have engaged in unlawful *per se* price fixing
5 and unlawful *per se* group boycotts in violation of the Sherman Act, 15 U.S.C. §1 *et*
6 *seq.*, and the Cartwright Act, California Business and Professions Code §16700 *et*
7 *seq.* Second, as asserted in Counterclaimants' fifth claim for relief, WME's
8 packaging fees violate the fiduciary duty that agents owe to their writer-clients and
9 deprive them of the conflict-free representation to which they are entitled. Third, as
10 asserted in Counterclaimants' sixth claim for relief, WME's breaches of its fiduciary
11 duty to its writer-clients also constitute constructive fraud under California Civil
12 Code §1573. Fourth, as set forth in Counterclaimants' seventh claim for relief, for
13 these reasons, and because the payments made from production companies to WME
14 as part of any package constitute unlawful kickbacks from an employer to a
15 "representative of any of his employees" prohibited by Section 302 of the federal
16 Labor-Management Relations Act, 29 U.S.C. §186(a)(1), packaging fees are an
17 unlawful or unfair business practice for the purposes of the California Unfair
18 Competition Law, Cal. Bus. & Prof. Code §17200 *et seq.* ("UCL"). Fifth, as set
19 forth in Counterclaimants' eighth through eleventh claims for relief, WME's
20 repeated Section 302 violations also constitute an unlawful "pattern of racketeering
21 activity" within the meaning of the Racketeer Influenced and Corrupt Organizations
22 Act, 18 U.S.C. §1962 *et seq.* ("RICO").

23 18. Packaging fees should therefore be declared unlawful and WME should
24 be enjoined from continuing to seek or receive them, Counterclaimants should be
25 awarded disgorgement of unlawful profits, the costs of suit, and reasonable
26 attorneys' fees, and Stiehm should further be awarded restitution and damages.
27 WME should further be enjoined from jointly seeking with the other Agencies to

1 negotiate, or strategizing with the other Agencies regarding their individual
2 negotiations with the Guilds, absent the Guilds' express consent to do so.

3 **ANSWER TO COMPLAINT**

4 Defendants and Counterclaimants Writers Guild of America, West, Inc. and
5 Writers Guild of America, East, Inc. hereby answer Plaintiff and Counterclaim
6 Defendant William Morris Endeavor Entertainment, LLC's Complaint as follows:

7 19. The Guilds admit that the Complaint alleges that the Guilds violated
8 antitrust law. The Guilds deny the remaining allegations in Paragraph 1.

9 20. The Guilds lack knowledge or information sufficient to respond to the
10 allegations in Paragraph 2, and on that basis deny the allegations therein.

11 21. The Guilds admit that WGAW and WGAE are labor unions that serve
12 as the exclusive collective bargaining representatives of certain writers in the
13 entertainment industry. The Guilds further admit that they previously franchised
14 WME to represent their members in individual employment negotiations with
15 television and film studios. The Guilds deny the remaining allegations in
16 Paragraph 3.

17 22. The Guilds admit that they have adopted a "Code of Conduct" for
18 talent agencies that represent writers for work covered by a Guild collective
19 bargaining agreement. The Guilds further admit that, as a result of WME's refusal
20 to sign the Code of Conduct, approximately 1,300 Guild members have chosen to
21 terminate their representation by WME with respect to writing services. The
22 Guilds deny the remaining allegations in Paragraph 4.

23 23. Paragraph 5 states legal conclusions to which no response is required.
24 To the extent a response to any allegations in Paragraph 5 is required, the Guilds
25 deny those allegations.

26 24. The Guilds lack knowledge or information sufficient to respond to the
27 allegation regarding the role of packaging in producing television and film content,

1 and on that basis deny that allegation. The Guilds deny the remaining allegations
2 in Paragraph 6.

3 25. The Guilds admit that that they granted a limited delegation of their
4 authority to lawyers and managers. The Guilds deny the remaining allegations in
5 Paragraph 7.

6 26. The Guilds deny the allegations in Paragraph 8.

7 27. The Guilds admit that they have a legitimate interest in protecting
8 their members from the adverse effects of talent agencies' and talent agents'
9 conflicts of interests, including by ensuring that potential and actual conflicts of
10 interests are managed and disclosed. The Guilds lack knowledge or information
11 sufficient to respond to the allegations regarding the motivations of writers who
12 participate in packaging and/or seek opportunities from agency-affiliated content
13 companies, and on that basis deny those allegations. The Guilds deny the
14 remaining allegations in Paragraph 9.

15 28. The Guilds deny the allegations in Paragraph 10.

16 29. The Guilds admit that WGAW President David Goodman made the
17 quoted statements, but deny WME's characterization of those statements. The
18 Guilds further admit that they have sought to protect their members from the harm
19 caused by packaging-related conflicts of interest. The Guilds deny the remaining
20 allegations in Paragraph 11.

21 30. The Guilds deny the allegations in Paragraph 12.

22 31. The Guilds lack knowledge or information sufficient to respond to the
23 allegation regarding the perception of talent agencies as "powerful," and on that
24 basis deny that allegation. The Guilds deny the remaining allegations in Paragraph
25 13.

26 32. The Guilds deny the allegations in Paragraph 14, deny that the Guilds
27 are liable to WME, and deny that WME is entitled to any relief.

1 33. The Guilds admit that WME is a talent agency that represents writers
2 for television and film productions. The Guilds lack knowledge or information
3 sufficient to respond to the remaining allegations in Paragraph 15, and on that basis
4 deny them.

5 34. The Guilds admit the allegations in Paragraph 16.

6 35. The Guilds admit the allegations in Paragraph 17.

7 36. The Guilds deny that they “entered into” a collective bargaining
8 agreement with the Alliance of Motion Picture and Television Producers, Inc.
9 (“AMPTP”). The Guilds admit the remaining allegations in Paragraph 18.

10 37. The Guilds deny the allegations in Paragraph 19.

11 38. The Guilds admit that federal labor law empowers the Guilds to serve
12 as their members’ exclusive collective bargaining representatives and to designate
13 agents who may represent the Guilds’ members in individual employment
14 negotiations with production studios. The Guilds further admit that such
15 negotiations are subject to limitations set forth in the Writers Guild Theatrical and
16 Television Basic Agreement (“MBA”) negotiated by the Guilds and the AMPTP.
17 The Guilds deny the remaining allegations in Paragraph 20.

18 39. The Guilds admit that, during the period from September 22, 1976, to
19 April 12, 2019, they were parties to the AMBA with the ATA, previously known
20 as the Artists’ Managers Guild. The Guilds further admit that, pursuant to the
21 AMBA, the Guilds previously designated WME and other talent agencies to
22 represent the Guilds’ members in individual employment negotiations with
23 members of the AMPTP. The Guilds also admit that, commencing on or around
24 April 13, 2019, the Guilds no longer designate WME as a talent agency that may
25 represent the Guilds’ members in individual employment negotiations with
26 members of the AMPTP. The Guilds deny the remaining allegations in Paragraph
27 21.

1 59. The Guilds deny that the additional competition that Endeavor
2 Content and other agency-affiliates provide directly benefits writers. The Guilds
3 lack knowledge or information sufficient to respond to the remaining allegations in
4 Paragraph 41, and on that basis deny the remaining allegations therein.

5 60. The Guilds lack knowledge or information sufficient to respond to the
6 allegations in Paragraph 42, and on that basis deny the allegations therein.

7 61. The Guilds admit that Exhibit D to the Complaint contains the quoted
8 statement, but deny WME’s characterization of that statement. The Guilds lack
9 knowledge or information sufficient to respond to the remaining allegations in
10 Paragraph 43, and on that basis deny the remaining allegations therein.

11 62. The Guilds admit that “public reports” have indicated that the Guilds
12 Negotiating Committee Co-Chair and former Guild President Chris Keyser is the
13 executive producer on a packaged project with Endeavor Content. The Guilds
14 further admit that Keyser made the quoted statement. The Guilds also admit that
15 Endeavor Content produced a previous project by WGAE President Beau
16 Willimon. The Guilds deny the remaining allegations in Paragraph 44.

17 63. The Guilds deny that the emergence of Endeavor Content and other
18 agency-affiliates increases opportunities for writers and “is thus undeniably
19 procompetitive” (emphasis omitted). The Guilds lack knowledge or information
20 sufficient to respond to the remaining allegations in Paragraph 45, and on that basis
21 deny the remaining allegations therein.

22 64. The Guilds lack knowledge or information sufficient to respond to the
23 allegations in Paragraph 46, and on that basis deny the allegations therein.

24 65. The Guilds deny the allegations in Paragraph 47.

25 66. The Guilds admit that the Code of Conduct prohibits talent agencies
26 from being “affiliated with ... any entity or individual engaged in the production or
27 distribution of motion pictures,” and that the Code of Conduct defines “motion

1 pictures” as “works written by Writers under a Guild CBA.” The Guilds deny the
2 remaining allegations in Paragraph 48.

3 67. The Guilds admit that in 1976, they entered into a written agreement
4 known as the AMBA with the ATA, then known as the Artists’ Managers Guild.
5 The Guilds further admit that the AMBA expired on April 12, 2019, after being in
6 effect for approximately 43 years. The Guilds deny the remaining allegations in
7 Paragraph 49.

8 68. The Guilds admit that, pursuant to the AMBA, they authorized talent
9 agents to represent their members in individual contract negotiations with
10 companies signatory to a Guild collective bargaining agreement. The Guilds
11 further admit that Exhibit C to the Complaint is the AMBA, the text of which is the
12 best evidence of its content. The Guilds deny the remaining allegations in
13 Paragraph 50.

14 69. The Guilds admit that the cited provision of the AMBA contained the
15 quoted statement, but deny WME’s characterization of that statement. The Guilds
16 deny the remaining allegations in Paragraph 51.

17 70. The Guilds admit that the cited provisions of the AMBA provided for
18 the arbitration of certain disputes and for the appointment of a standing committee
19 to consider and recommend changes to the AMBA. The Guilds lack knowledge or
20 information sufficient to respond to the allegation regarding the frequency with
21 which writers have filed claims under the AMBA against WME, and on that basis
22 deny that allegation. The Guilds deny the remaining allegations in Paragraph 52.

23 71. The Guilds lack knowledge or information sufficient to respond to the
24 allegations regarding the evolution of packaging over time or the extent to which
25 WME disagrees with the Guilds’ alleged beliefs regarding packaging, and on that
26 basis deny those allegations. The Guilds admit that they oppose the representation
27 of their members by talent agencies engaged in the practice of being compensated

1 through packaging fees because of the conflicts of interest inherent in the practice.
2 The Guilds deny the remaining allegations in Paragraph 53.

3 72. The Guilds admit that under federal labor law, they owe a duty of fair
4 representation to their members. The Guilds further admit that the AMBA did not
5 contain a provision expressly regarding agency-content affiliates. The Guilds deny
6 the remaining allegations in Paragraph 54.

7 73. The Guilds deny the allegations in Paragraph 55.

8 74. The Guilds lack knowledge or information sufficient to respond to the
9 allegations regarding non-writers' participation in packaged productions, and on
10 that basis deny those allegations. The Guilds deny the remaining allegations in
11 Paragraph 56.

12 75. The Guilds admit that they provided a termination notice under the
13 AMBA in April 2018. The Guilds further admit that WGAW President David
14 Goodman made the quoted statement, but deny WME's characterization of that
15 statement. The Guilds deny the remaining allegations in Paragraph 57.

16 76. The Guilds admit that they discussed a successor agreement to the
17 AMBA with WME and the ATA. The Guilds further admit that, as part of these
18 discussions, the Guilds and WME discussed packaging and agency content
19 affiliates. The Guilds deny the remaining allegations in Paragraph 58.

20 77. The Guilds admit that their negotiating-committee members met with
21 ATA negotiating-committee members on or around February 5, 2019. The Guilds
22 further admit that, during this meeting, the Guilds' negotiating-committee
23 members discussed the Guilds' proposals and answered questions from ATA
24 negotiating-committee members. The Guilds deny the remaining allegations in
25 Paragraph 59.

26 78. The Guilds admit that the Guilds' negotiating-committee members
27 met with ATA negotiating committee members on or around February 19, 2019.

1 The Guilds further admit that, at this meeting, members of both negotiating
2 committees discussed packaging and content affiliates. The Guilds deny the
3 remaining allegations in Paragraph 60.

4 79. The Guilds admit that the cited speech by WGAW President David
5 Goodman contained the quoted statements, but deny WME's characterization of
6 those statements. The Guilds deny the remaining allegations in Paragraph 61.

7 80. The Guilds admit that on February 21, 2019, they circulated a draft
8 version of their Code of Conduct to then-franchised talent agencies. The Guilds
9 further admit that this version of the Code of Conduct prohibited talent agencies
10 from engaging in packaging or affiliate content production of projects where a
11 writer-client is employed. The Guilds deny the remaining allegations in Paragraph
12 62.

13 81. The Guilds admit that, on or around March 4, 2019, they made the
14 quoted statement. The Guilds deny the remaining allegations in Paragraph 63.

15 82. The Guilds admit that the ATA's March 12, 2019 proposal for a
16 successor agreement to the AMBA, which the ATA referred to as a "Statement of
17 Choice," was not accepted. The Guilds lack knowledge or information sufficient
18 to respond to the allegation that the ATA met with hundreds of writer-clients, and
19 on that basis deny that allegation. The Guilds deny the remaining allegations in
20 Paragraph 64.

21 83. The Guilds admit that on or around March 14, 2019, they proposed a
22 "WGA Franchise Agreement" to replace the AMBA. The Guilds further admit
23 that the proposed WGA Franchise Agreement prohibited signatory talent agencies
24 from engaging in packaging and affiliated content production. The Guilds also
25 admit that the ATA rejected the proposed WGA Franchise Agreement. The Guilds
26 deny the remaining allegations in Paragraph 65.

1 84. The Guilds admit that, on or around March 21, 2019, the ATA
2 submitted to the Guilds what the ATA described as a comprehensive proposal for a
3 successor agreement to the AMBA. The Guilds admit the authenticity of Exhibit F
4 to the Complaint. The Guilds deny the remaining allegations in Paragraph 66.

5 85. The Guilds admit that they did not accept the ATA’s March 21, 2019
6 proposal for a successor agreement to the AMBA. The Guilds deny the remaining
7 allegations in Paragraph 67.

8 86. The Guilds admit the allegations in Paragraph 68.

9 87. The Guilds deny the allegations in Paragraph 69.

10 88. The Guilds deny WME’s characterization of their conduct as a “group
11 boycott.” The Guilds admit the remaining allegations in Paragraph 70.

12 89. The Guilds admit that ATA and Guild representatives met and
13 discussed proposals for a successor agreement to the AMBA during the period
14 from April 6, 2019 to on or around April 12, 2019, and that no agreement was
15 reached. The Guilds deny the remaining allegations in Paragraph 71.

16 90. The Guilds admit that, on or around June 7, 2019, ATA negotiating-
17 committee members met with and submitted to the Guilds’ negotiating committee
18 members a proposal for a successor agreement to AMBA. The Guilds further
19 admit that the Guilds later notified their members that it would not offer a
20 counterproposal at that time. The Guilds lack knowledge and information
21 sufficient to respond to the allegations regarding the advice that WME dispenses to
22 its clients, WME’s interest in serving its clients, and the extent to which WME is
23 willing to protect writers. On that basis, the Guilds deny those allegations. The
24 Guilds deny the remaining allegations in Paragraph 72.

25 91. The Guilds deny the allegations in Paragraph 73.

26 92. The Guilds deny WME’s characterization of their conduct as a “group
27 boycott.” The Guilds admit the remaining allegations in Paragraph 74.

1 100. The Guilds admit that their members have a legal right to resign their
2 membership and instead pay a fee to the Guilds to cover the costs of
3 representation. The Guilds deny the remaining allegations in Paragraph 82.

4 101. The Guilds deny WME’s characterization of showrunners as
5 “primarily” producers. The Guilds admit that showrunners who are WGA members
6 may set budgets and hire writers, in addition to their writing responsibilities.
7 Paragraph 83 also states legal conclusions to which no response is required. The
8 Guilds deny the remaining allegations in Paragraph 83.

9 102. The Guilds admit that they have taken step to help writers find
10 employment including by creating the Staffing Submission System, and admit that
11 the quoted statements are accurate. The Guilds deny the remaining allegations in
12 Paragraph 84.

13 103. Paragraph 85 states legal conclusions to which no response is
14 required. The Guilds otherwise deny the allegations in Paragraph 85.

15 104. The Guilds deny the allegations in Paragraph 86.

16 105. The Guilds admit that talent agencies must agree to follow the Code
17 of Conduct in order to represent writers for work covered by a Guild collective
18 bargaining agreement. The Guilds further admit that, to date, at least 70 talent
19 agencies have signed the Code of Conduct or franchise agreements containing
20 substantially similar provisions. The Guilds deny the remaining allegations in
21 Paragraph 87.

22 106. In response to Paragraph 88, the Guilds admit that talent agencies are
23 horizontal competitors and that they compete to sell their representational services
24 to writers.

25 107. The Guilds deny the allegations in Paragraph 89.

26 108. The Guilds lack knowledge or information sufficient to respond to the
27 allegations regarding the extent to which “smaller talent agencies” engage in

1 packaging and/or affiliated content production, and on that basis deny those
2 allegations. The Guilds deny the remaining allegations in Paragraph 90.

3 109. The Guilds admit that the MBA does not have an express provision
4 that requires AMPTP members to negotiate only with agents that are designated or
5 franchised by the Guilds, and that the MBA is effective through May 1, 2020. The
6 Guilds deny the remaining allegations in Paragraph 91.

7 110. The Guilds deny that they requested that AMPTP reopen the MBA
8 negotiations. The Guilds admit the remaining allegations in Paragraph 92.

9 111. The Guilds admit that, at the February 9, 2019 meeting with the
10 AMPTP, the Guilds' representatives presented to the AMPTP potential
11 amendments to the MBA set forth in Paragraph 93. The Guilds deny the remaining
12 allegations in Paragraph 93.

13 112. The Guilds deny the allegations in Paragraph 94.

14 113. The Guilds deny that they threatened litigation against the AMPTP or
15 any of its members as alleged by WME. The Guilds further deny that the state
16 court case against WME and other talent agencies referred to in Paragraph 95, n.8,
17 is presently stayed. That case has been voluntarily dismissed without prejudice.
18 The Guilds admit the remaining allegations in Paragraph 95.

19 114. The Guilds deny the allegations in Paragraph 96.

20 115. Answering paragraph 97, the Guilds admit that, to date, the AMPTP
21 has not agreed to the proposed amendments to the MBA as requested by the
22 Guilds. The Guilds further admit that a representative of the AMPTP made the
23 statements quoted on page 29, lines 1 to 3 of the Complaint, but deny the truth of
24 those statements.

25 116. The Guilds deny the allegations in Paragraph 98.

26 117. Paragraph 99 states legal conclusions to which no response is
27 required. To the extent a response to any allegations in Paragraph 99 is required,

1 the Guilds deny those allegations.

2 118. The Guilds admit that on or around March 20, 2019, they sent a letter
3 to managers and lawyers who represent the Guilds' members that contained the
4 quoted statements, but deny WME's characterization of those statements. The
5 Guilds further admit that Exhibit E to the Complaint contains the quoted statement.
6 The Guilds deny the remaining allegations in Paragraph 100.

7 119. Paragraph 101 states legal conclusions to which no response is
8 required. To the extent a response to any allegations in Paragraph 101 is required,
9 the Guilds deny those allegations.

10 120. The Guilds admit that WGAW Executive Director David Young made
11 the communication quoted in Paragraph 102, but deny WME's characterization of
12 that statement.

13 121. The Guilds admit that lawyers or managers representing the Guilds'
14 members in such capacities are not required to sign the Code of Conduct. The
15 Guilds deny the remaining allegations in Paragraph 103.

16 122. In response to the allegations incorporated by reference in Paragraph
17 104, the Guilds incorporate by reference their responses to those allegations in the
18 preceding paragraphs. The Guilds deny the remaining allegations in Paragraph
19 104.

20 123. Paragraph 105 states legal conclusions to which no response is
21 required. To the extent a response to any allegations in Paragraph 105 is required,
22 the Guilds deny those allegations.

23 124. Paragraph 106 states legal conclusions to which no response is
24 required. To the extent a response to any allegations in Paragraph 106 is required,
25 the Guilds deny those allegations.

26 125. Paragraph 107 states legal conclusions to which no response is
27 required. To the extent a response to any allegations in Paragraph 107 is required,
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1 the Guilds deny those allegations.

2 126. The Guilds deny the allegations in Paragraph 108.

3 127. The Guilds deny the allegations in Paragraph 109.

4 128. The Guilds lack knowledge or information sufficient to respond to the
5 allegation regarding the extent to which WME disputes the legitimacy of certain
6 the Guilds' regulations, and on that basis deny that allegation. The Guilds deny the
7 remaining allegations in Paragraph 110.

8 129. The Guilds deny the allegations in Paragraph 111.

9 130. The Guilds admit that their regulation of talent-agent commissions
10 impacts wages and that the AMBA regulated talent-agent commissions. The
11 Guilds deny the remaining allegations in Paragraph 112.

12 131. The Guilds admit that preventing talent agents from acting against
13 their clients' interests in procuring employment as writers is a proper Guild
14 concern. The Guilds deny the remaining allegations in Paragraph 113.

15 132. Paragraph 114 states legal conclusions to which no response is
16 required. To the extent a response to any allegations in Paragraph 114 is required,
17 the Guilds deny those allegations.

18 133. The Guilds deny that their leadership has threatened the Guilds'
19 membership with public shaming, discipline, or the loss of their livelihood. The
20 Guilds deny the remaining allegations Paragraph 115.

21 134. The Guilds deny the allegations in Paragraph 116.

22 135. Paragraph 117 states legal conclusions to which no response is
23 required. To the extent a response to any allegations in Paragraph 117 is required,
24 the Guilds deny those allegations.

25 136. Paragraph 118 states legal conclusions to which no response is
26 required. To the extent a response to any allegations in Paragraph 118 is required,
27 the Guilds deny those allegations.

1 147. The Guilds admit that AMPTP members are horizontal competitors.
2 The Guilds deny the remaining allegations in Paragraph 129.

3 148. The Guilds deny the allegations in Paragraph 130.

4 149. The Guilds deny the allegations in Paragraph 131.

5 150. The Guilds admit that they sent an email on or around April 16, 2019,
6 containing the fragment quoted in Paragraph 132, but deny WME's
7 characterizations of that statement and the context in which that statement was
8 made.

9 151. The Guilds deny the allegations in Paragraph 133.

10 152. Paragraph 134 states legal conclusions to which no response is
11 required. To the extent a response to any allegations in Paragraph 134 is required,
12 the Guilds deny those allegations.

13 153. The Guilds admit that WME and the other talent agencies are
14 competitors. Paragraph 135 states legal conclusions to which no response is
15 required. To the extent a response to any allegations in Paragraph 135 is required,
16 the Guilds deny those allegations.

17 154. Paragraph 136 states legal conclusions to which no response is
18 required. To the extent a response to any allegations in Paragraph 136 is required,
19 the Guilds deny those allegations.

20 155. Paragraph 137 states legal conclusions to which no response is
21 required. To the extent a response to any allegations in Paragraph 137 is required,
22 the Guilds deny those allegations.

23 156. The Guilds lack knowledge or information sufficient to respond to the
24 allegation regarding the extent to which writers are considered essential
25 components of packages and the extent to which television programming is
26 packaged, and on that basis deny those allegations. The Guilds deny the remaining
27 allegations in Paragraph 138.

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1 157. The Guilds deny the allegations in Paragraph 139.

2 158. The Guilds deny the allegations in Paragraph 140.

3 159. The Guilds deny the allegations in Paragraph 141.

4 160. Paragraph 142 states legal conclusions to which no response is
5 required. To the extent a response to any allegations in Paragraph 142 is required,
6 the Guilds deny those allegations.

7 161. Paragraph 143 states legal conclusions to which no response is
8 required. To the extent a response to any allegations in Paragraph 143 is required,
9 the Guilds deny those allegations.

10 162. The Guilds deny the allegations in Paragraph 144 and deny that WME
11 is entitled to any relief.

12 163. In response to the Prayer for Relief, the Guilds deny that WME is
13 entitled to any of the relief it seeks, or to any relief whatsoever.

14 **AFFIRMATIVE DEFENSES**

15 The Guilds assert the following affirmative defenses:

16 164. WME's Complaint fails to state a claim on which relief may be
17 granted.

18 165. WME's claim for injunctive relief is barred to the extent WME has
19 available an adequate remedy at law and to the extent injunctive relief otherwise is
20 inequitable.

21 166. WME's claim for damages is barred because such relief would
22 constitute unjust enrichment.

23 167. WME's claims are barred by the statutory and nonstatutory labor
24 exemptions to federal antitrust law.

25 168. WME's claims fail because WME has not suffered antitrust injury.

26 169. WME's claims are barred because the alleged damages, if any, are
27 speculative and remote.

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COUNTERCLAIMS

Defendants and Counterclaimants WGAW and WGAE, and Individual Counterclaimant Meredith Stiehm (“Stiehm”), allege as follows:

182. The Guilds re-allege and incorporate by reference the allegations set forth in paragraphs 1-181.

COUNTERCLAIM PARTIES

183. Defendant and Counterclaimant WGAW is, and at all material times was, a labor union representing approximately 10,000 professional writers who write content for television shows, movies, news programs, documentaries, animation, and new media. WGAW serves as the exclusive collective bargaining representative for writers employed by the more than 2,000 production companies that are signatory to an industrywide collective bargaining agreement negotiated by the Guilds and the AMPTP. WGAW is a California nonprofit corporation headquartered in Los Angeles, California. WGAW members, including Stiehm, have been represented by WME. WGAW brings this action for injunctive and declaratory relief under California’s law of fiduciary duty and constructive fraud in its representative capacity on behalf of all writers it represents, and brings this action under the Sherman Act, the Cartwright Act, California’s Unfair Competition Law, and the Racketeer Influenced and Corrupt Organizations Act on its own behalf.

184. Defendant and Counterclaimant WGAE is, and at all material times was, a labor union representing over 4,700 professional writers who write content for television shows, movies, news programs, documentaries, animation, and new media. WGAE serves as the exclusive collective bargaining representative for writers employed by the more than 2000 production companies that are signatory to an industrywide collective bargaining agreement negotiated by the Guilds and the AMPTP. WGAE is a nonprofit corporation headquartered in New York, New York. WGAE members have been represented by WME. WGAE brings this action for

1 injunctive and declaratory relief under California’s law of fiduciary duty and
2 constructive fraud in its representative capacity on behalf of all writers it represents,
3 and brings this action under the Sherman Act, the Cartwright Act, California’s
4 Unfair Competition Law, and the Racketeer Influenced and Corrupt Organizations
5 Act on its own behalf.

6 185. Counterclaimant Stiehm is a television writer who resides in Santa
7 Monica, California and works in Los Angeles County. Her work as a writer includes
8 writing for *NYPD Blue* and *ER*, creating *Cold Case* and *The Bridge*, and serving as
9 executive producer and writer on *Homeland*. She is a member of WGAW. From
10 approximately 2011 until April 2019, Counterclaim Defendant WME served as her
11 talent agency. Prior to 2011, co-conspirator CAA served as her talent agency.
12 Stiehm has written, created, or served as showrunner for packaged shows, including
13 *Homeland*, *Cold Case*, and *The Bridge*, and was injured by the payment of packaging
14 fees to Agencies on those packaged shows. But for the Agencies’ insistence on
15 continuing to engage in unlawful packaging fee practices, Stiehm would currently
16 be represented by her former agents at WME.

17 186. Plaintiff and Counterclaim Defendant WME is, and at all material times
18 was, a limited liability company existing under the laws of the State of Delaware,
19 with its principal place of business in Los Angeles County, California.

20 187. WME is a talent agency comprised of numerous individual talent
21 agents, who as partners, principals, or employees of the Agency, render services on
22 behalf of the defendant talent agency. In rendering such services, each individual
23 agent acted on behalf of WME, which at all times remained liable for the acts or
24 omissions of the individual agent.

25 188. As alleged herein, WME conspired with the other Agencies and other
26 unknown parties, which may include other ATA member agencies, investors in ATA
27 member agencies, and/or owners, executives or employees of ATA member
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1 agencies that participated in, or had knowledge of, the anticompetitive conduct
2 described herein. Counterclaimants will be able to identify these co-conspirators
3 through discovery.

4 **JURISDICTION AND VENUE**

5 189. This Court has subject matter jurisdiction over the First and Second
6 Claims for Relief pursuant to 28 U.S.C. §§1331 and 1337 and 15 U.S.C. §26; over
7 the Eighth, Ninth, Tenth, and Eleventh Claims for Relief pursuant to 28 U.S.C.
8 §§1331 and 1337 and 18 U.S.C §1964(a) and (c); and over the Twelfth Claim for
9 Relief pursuant to 28 U.S.C. §§1331 and 1337, 15 U.S.C. §26, and 18 U.S.C
10 §1964(a) and (c); and has supplemental jurisdiction over the Third, Fourth, Fifth,
11 Sixth, and Seventh Claims for Relief pursuant to 28 U.S.C. §1367.

12 190. Counterclaim Defendant WME, a corporation, has its headquarters
13 within this judicial District (in Beverly Hills, California), is domiciled in this
14 judicial district, has consented to personal jurisdiction in this judicial district by
15 bringing its Complaint in this judicial district, has minimum contacts with this
16 judicial district, and is otherwise subject to the personal jurisdiction of this judicial
17 district.

18 191. Venue is proper in this judicial district under 28 U.S.C. §1391(b) and
19 (c), because Counterclaim Defendant WME is subject to this Court's personal
20 jurisdiction with respect to this action, and because a substantial part of the events
21 giving rise to the counterclaims for relief stated herein occurred in this District.

22 192. Venue is also proper in this judicial district under 18 U.S.C. §1965(a)
23 because the Counterclaim is an action under §1964(c) against Counterclaim
24 Defendant WME, which resides, is found, has an agent, and transacts its affairs in
25 this judicial district.

26 193. Moreover, WME has waived any objection that it could otherwise have
27 asserted to venue in this judicial district by bringing its Complaint in this judicial
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1 district.

2 194. Finally, venue is proper in this judicial district under the doctrine of
3 pendent venue.

4 195. Counterclaimants agree that this action is properly assigned to the
5 Western Division. Counterclaim Defendant WME and Counterclaimant WGAW
6 both reside in Los Angeles County.

7 **FACTUAL ALLEGATIONS**

8 **The Guilds and the Role of Talent Agents**

9 196. Writers are responsible for producing the literary material that forms
10 the basis for thousands of television episodes and films produced every year (many
11 in California), which generate billions of dollars in annual revenue. The literary
12 material provided by writers includes, among other things, stories, outlines,
13 treatments, screenplays, teleplays, dialogue, scripts, plots, and narrations. This
14 literary material forms the heart of every television show and film; without it, the
15 shows and films could not be made.

16 197. The Guilds and their predecessor organizations have represented
17 writers in the American film and television industries since the 1930s. The Guilds
18 serve as the exclusive collective bargaining representative for writers in negotiations
19 with film and television producers to protect and promote the rights of screen,
20 television, and new media writers. The Guilds' long-term efforts on writers' behalf
21 have resulted in a wide range of benefits and protection for writers, including
22 minimum compensation, residuals for reuse of a credited writer's work, pension and
23 health benefits, and protection of writers' creative rights.

24 198. The Guilds also administer the process for determining writing credits
25 for feature films, television, and new media programs.

26 199. The Guilds sponsor seminars, panel discussions, and special events in
27 order to educate their members about their rights and the steps they can take to
28

1 protect their own interests. The Guilds also conduct legislative lobbying and public
2 relations campaigns to promote their members' interests.

3 200. The Guilds' members include showrunners. Showrunners are, at their
4 core, writers. For example, showrunners typically write the pilot script and continue
5 to, along with staff writers, develop story lines, write scripts, and otherwise control
6 the creative development of the series. Showrunners who are not writers are not
7 Guild members.

8 201. Approximately 2,000 television and film production companies are
9 parties to the industrywide agreement known as the MBA, negotiated between the
10 Guilds and the AMPTP. The AMPTP serves as the collective bargaining
11 representative of the major studios and production companies, while the Guilds
12 jointly serve as the exclusive representative for all of the writers employed under the
13 MBA. The MBA establishes minimum terms for the work performed by writers for
14 the MBA-signatory employers, including the minimum compensation that writers
15 must be paid for such work.

16 202. The MBA expressly permits writers to negotiate "overscale"
17 employment terms—that is, compensation and other employment terms that exceed
18 the minimums set forth in the MBA. Although the Guilds are, pursuant to the MBA,
19 the exclusive collective bargaining representatives for writers employed by MBA-
20 signatory companies, the Guilds have chosen to allow writers to negotiate directly
21 with the companies regarding overscale compensation and other terms of
22 employment. At all times relevant to this action, Article 9 of the MBA has provided:

23 The terms of this Basic Agreement are minimum terms; nothing herein
24 contained shall prevent any writer from negotiating and contracting
25 with any Company for better terms for the benefit of such writer than
26 are here provided, excepting only credits for screen authorship, which
27 may be given only pursuant to the terms and in the manner prescribed
28 in Article 8. The Guild only shall have the right to waive any of the

1 provisions of this Basic Agreement on behalf of or with respect to any
2 individual writer.

3 203. The film and television production industry now operates almost
4 entirely on a freelance basis. Writers are generally hired by production companies
5 to work on individual projects for the duration of those projects, rather than working
6 for the company on a long-term basis across multiple different projects. In order to
7 find employment, negotiate for overscale employment terms, obtain career guidance,
8 and protect their professional interests, writers have traditionally retained agents
9 (and the agencies with which those agents were associated) to represent them in their
10 dealings with the production companies. These agents owe fiduciary duties to their
11 writer-clients under California law.

12 204. Talent agencies can represent writers only with the consent of the
13 Guilds, which are the writers' exclusive collective bargaining representatives under
14 the MBA. The Guilds' Working Rule 23 further provides that members may only
15 be represented by agencies that sign an appropriate franchise agreement with the
16 Guilds.

17 205. WME and the other Agencies (through the individual agents associated
18 with each of them) provide such representation to their clients. In doing so, WME
19 and the other Agencies exercise authority delegated to them by the Guilds.

20 206. The services that WME and the other Agencies sell to writers and to the
21 production companies are inextricably interrelated. As described herein, packaging
22 fees are directly deducted from production budgets, thereby reducing writer
23 compensation and employment opportunities. Further, when WME or one of the
24 other Agencies receives a packaging fee from a production company, the Agency
25 typically foregoes any commissions assessed on its writer-clients included in that
26 package.

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Agencies’ Packaging Fee Practices

207. Historically, agents retained by writers (and other creative professionals) were compensated for representing their clients by being paid a percentage (generally ten percent) of the amount paid to their clients for work procured while the agent serves as their representative. This traditional arrangement aligned the economic interests of the writers and their agents, because any increase in the compensation received by writers resulted in a corresponding increase in their agents’ compensation. The same arrangement persists in film and television industries in other countries, such as Canada, where the system of packaging fees does not exist.

208. Over time, conditions in the television and film industry changed dramatically in a manner that has had significant negative consequences for writers, while drastically increasing the profits of WME and the other Agencies and their agents.

209. First, there has been overwhelming consolidation within the market for talent agents. Because of this consolidation, WME and the three other Agencies now represent the overwhelming majority of writers, actors, directors, and other creative workers involved in the American television and film industries. By virtue of this consolidation, the Agencies exert oligopoly control over access to almost all key talent in the television and film industries.

210. Second, WME and the three other Agencies have moved away from the commission-based model of compensation described above. Instead, WME and the other Agencies have shifted to a “packaging fee” model whereby the Agencies negotiate and collect payments directly from the production companies that employ their writer-clients and that are tied to the revenues and profits of the “packaged” program, rather than receiving a percentage of their clients’ compensation. Approximately 90% of all television series are now subject to such packaging fee

1 arrangements; of those, 80% are packaged, at least in part, by just two agencies:
2 WME and CAA.

3 211. In television, the packaging fee for a particular project normally
4 consists of three components: an upfront fee of \$30,000 to \$75,000 per episode, an
5 additional \$30,000 to \$75,000 per episode that is deferred until the show achieves
6 net profits, and a defined percentage of the series' modified adjusted gross profits
7 for the life of the show.

8 212. Packaging fees are generally based on a "3-3-10" formula, with the
9 upfront fee defined as 3% of the "license fee" paid by the studio for the program, the
10 deferred fee also defined as 3% of the "license fee" paid by the studio for the
11 program, and the profit participation defined as 10% of the program's modified
12 adjusted gross profits. The "license fee" used to determine that portion of the
13 packaging fee is an amount set by the production company or negotiated between
14 the Agency and the production company as part of the packaging fee agreement.

15 213. Each of the Agencies uses this same, fixed formula as an agreed starting
16 point in negotiations for packages that include writers and other talent it represents.

17 214. UTA's Company Overview presentation from 2014 concedes that the
18 Agency charges package fees according to the agreed "3-3-10" formula.

19 215. Although the "3-3-10" formula is established and maintained through
20 collusive agreement as described herein, some elements of a packaging arrangement
21 remain negotiable within the context of that agreement, including the definition or
22 amount of the license fee and the definition of modified adjusted gross profits, which
23 information the Agencies routinely share with one another as well.

24 **Agencies' Unlawful Benefits from Packaging**

25 216. Packaging fees generate hundreds of millions of dollars per year in
26 revenue for WME—far more than WME would earn from a traditional 10%
27 commission from its clients. WME has used the income generated through
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1 packaging to raise private capital, and its business has become so lucrative that
2 WME is now planning to become a publicly held corporation.

3 217. The packaging fees paid to WME and the other Agencies often exceed
4 the amount their clients are paid for work on a particular program. On *Cold Case*,
5 for example, CAA was entitled to a packaging fee of \$75,000 per episode, an amount
6 that exceeded Stiehm’s per episode pay for at least the first two years of the series.

7 218. With almost all television series now being packaged, WME and the
8 other Agencies now earn much of their revenue from representing their own
9 economic interests, rather than from maximizing the earnings of their clients.

10 219. WME and the other Agencies do little to justify their enormous
11 packaging fees.

12 220. For example, although the core function of an agency is to “procure”
13 employment opportunities for its clients, writers today more often than not find
14 employment from their own network or through sources other than their agency.
15 Nonetheless, even where writers find employment opportunities without their agent,
16 WME and the other Agencies routinely demand to be paid their packaging fees.

17 221. Moreover, although the term “packaging” implies that an agency will
18 bring more than one “packageable element” to a project, WME and the other
19 Agencies often demand to be paid a packaging fee for delivering only a single
20 contributor to a project.

21 222. Despite their legal obligations as agents, the Agencies are, according to
22 one former CAA agent, “big fans of packaging because packaging [is where] you
23 make all of your money So they hated when you sold a writer to somebody that
24 wasn’t a package, even though selling a writer to somebody else might have been
25 better for the client’s career and in the long run makes them more of a commodity.
26 Inside CAA it was always about package über alles—that was literally a phrase.

1 This was [CAA’s] philosophy.”⁴

2 223. Because packaging fees have generated record revenues for the
3 Agencies, private equity has become interested and invested in WME, CAA, ICM,
4 and UTA.

5 224. In 2010, CAA, then the largest agency in Hollywood, announced that
6 TPG Capital (“TPG”), a private equity investor, had acquired a 35% stake in the
7 agency. In 2014, TPG increased its stake by investing another \$225 million into the
8 agency. Today, TPG owns a controlling stake in CAA.

9 225. In 2012, WME announced that it had secured a \$250 million investment
10 by private equity investor Silver Lake Partners (“Silver Lake”). In 2013, WME
11 acquired IMG for \$2.4 billion, thereby surpassing CAA as the largest agency.
12 Following its acquisition of IMG, WME announced that it had secured an additional
13 \$500 million investment by Silver Lake. Silver Lake now owns a controlling stake
14 in WME. Since that time, WME has sold minority equity stakes in the agency
15 totaling approximately \$1.8 billion to various institutional investors.

16 226. In 2018, UTA announced that Ivestcorp, a private equity investor, had
17 taken a 40% stake in the agency.

18 227. Private equity investors see little to no value in the traditional manner
19 of agency compensation—i.e., commissions received for the procurement of
20 employment opportunities—because the collusively agreed-upon packaging fee
21 model is far more profitable for the Agencies. Egon Durban of Silver Lake, for
22 example, specifically singled out the attractiveness of packaging fees as key to his
23 firm’s investment in WME: “We benefit from package fees from the shows when
24 they get resold and re-syndicated over and over again.”⁵

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26 ⁴ James Andrew Miller, *Powerhouse: The Untold Story of Hollywood’s*
Creative Artists Agency 169 (2016).

27 ⁵ Matthew Garrahan, *Silver Lake looks to turn WME into gold*, Financial

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1 228. For these reasons, WME and the other Agencies are “less interested in
2 their clients’ needs,” as one former agent reported.⁶ Industry observers report that
3 “the focus on the bottom line has only intensified, changing ways of doing business
4 that go back decades—and, in some ways, changing the very definition of a talent
5 agency.”⁷ A former ICM agent admitted that “[w]hat we’re seeing is a fundamental
6 shift in the agency landscape.”⁸ Another ICM agent was more blunt: If a private
7 equity owner is unwilling to invest in the talent representational side of the business,
8 the agency has an irreconcilable “conflict as you’re supporting disparate business
9 and financial goals.”⁹

10 229. TPG and Silver Lake have had multiple opportunities to coordinate
11 with each other on competitive strategies for their Agencies, because TPG and Silver
12 Lake have frequently collaborated on investments. For example, in 2006, TPG and
13 Silver Lake jointly acquired Sabre Holdings for \$5 billion. In 2007, TPG and Silver
14 Lake jointly acquired Avaya, Inc. for \$8.3 billion. In 2012, between TPG’s
15 investment in CAA and Silver Lake’s investment in WME, the two private equity
16 firms collaborated again on the acquisition of Radvision, Ltd. through their jointly
17 held portfolio company Avaya.

18 230. On May 23, 2019, Endeavor Group Holdings, the parent entity of
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20 _____
21 Times (Nov. 21, 2014), *available at*
22 [https://www.silverlake.com/Images/Uploads/docs/Silverlake20111709432928705.](https://www.silverlake.com/Images/Uploads/docs/Silverlake20111709432928705.pdf)
23 pdf.

24 ⁶ Gavin Polone, *Why Everyone in Hollywood is Paying More for a Manager*,
25 *Vulture* (July 11, 2012), [https://www.vulture.com/2012/07/polone-why-everyone-](https://www.vulture.com/2012/07/polone-why-everyone-pays-more-for-a-manager.html)
26 [pays-more-for-a-manager.html](https://www.vulture.com/2012/07/polone-why-everyone-pays-more-for-a-manager.html).

27 ⁷ Josh Rottenberg, *Wall Street investors to Hollywood talent agencies:*
28 “*Show us the money*,” *L.A. Times* (July 10, 2015),
[https://www.latimes.com/entertainment/envelope/cotown/la-et-ct-talent-agencies-](https://www.latimes.com/entertainment/envelope/cotown/la-et-ct-talent-agencies-private-equity-20150710-story.html)
[private-equity-20150710-story.html](https://www.latimes.com/entertainment/envelope/cotown/la-et-ct-talent-agencies-private-equity-20150710-story.html).

⁸ *Id.*

⁹ *Id.*

1 WME, filed a Form S-1 with the Securities and Exchange Commission as a first step
2 in its plan to launch an initial public offering (“IPO”) later this year. The IPO is
3 intended to allow Silver Lake to cash in at least part of its equity position in WME.

4 231. Private equity interest in WME, CAA, ICM, and UTA comes at a time
5 when packaging revenues fees have generated record revenues for the Agencies.
6 Indeed, private equity investors are particularly attracted by the fact that WME and
7 the other Agencies have been able to use their packaging revenues to begin their own
8 in-house content production companies (also known as “affiliate content
9 production”). For example, WME began producing scripted film and television
10 content with the formation of Endeavor Content in 2017. Also in 2017, WME
11 acquired a majority stake in Bloom, a film production company and partnered with
12 Chernin Entertainment for the purpose of developing and producing scripted
13 television series. Endeavor Content is slated to produce at least 10 scripted series in
14 2019.

15 **Conflict of Interest and Harms Caused by Packaging Fees**

16 232. The packaging fee model of WME compensation harms writers in
17 multiple respects.

18 233. Because the first component of any packaging fee is part of a television
19 episode’s budget, payment of that amount diverts financial resources away from the
20 clients of WME and the other Agencies and the projects on which they are working,
21 and to WME and the other Agencies themselves. Even where WME and the other
22 Agencies are paid a lower end upfront packaging fee of, for example, \$25,000 per
23 episode, that represents the cost of hiring approximately one additional high-level
24 writer or two additional lower-level writers for the program. Where a studio or
25 network insists that the budget for a program be limited or reduced, showrunners
26 cannot reduce the amount paid to WME and the other Agencies as a packaging fee,
27 and must instead cut resources from other portions of the program’s budget. WME’s

1 and the other Agencies' conduct thus often causes the early cancellation or
2 nonrenewal of their own client's series, thereby artificially limiting employment
3 opportunities for writers.

4 234. Likewise, because the third component of the packaging fee is based on
5 defined gross profits, the payment of the packaging fee to WME (or one of the other
6 Agencies) has the effect of reducing the profit participation of the Agency's own
7 clients, including writers, as the writers' share of the profit points is correspondingly
8 reduced. Worse, WME and the other Agencies in many instances negotiate more
9 favorable profit definitions for themselves than for their own writer-clients. Stiehm
10 is entitled or would have been entitled but for WME's malfeasance to profit
11 participation for her prior work on packaged shows. As a result of the fact that
12 packaging fees are frequently paid to WME and the other Agencies before the profits
13 that determine writer's profit are calculated, because of WME's and the other
14 Agencies' higher priority profit definitions, the ongoing amount paid to Stiehm is
15 substantially reduced.

16 235. Because WME's and the other Agencies' compensation in a packaging
17 arrangement is tied to the budget for and profits generated by a particular program,
18 rather than to the amount paid to their clients working on that program, WME's and
19 the other Agencies' financial incentive to protect and increase their clients' pay is
20 eliminated. Agencies receive packaging fees whether their client's pay increases or
21 decreases, and even if their client no longer works on a particular program. Indeed,
22 WME and the other Agencies actually have a *disincentive* to advocate for greater
23 pay for their clients, because the Agencies' share of profits would be at risk of being
24 reduced.

25 236. WME and the other Agencies also have little incentive to protect the
26 pay their clients have already earned. Because WME's and the other Agencies'
27 earnings now come from packaging fees and not from commission, WME and the
28

1 other Agencies have no incentive to ensure that their clients receive the pay or profit
2 participation to which the clients are entitled under their contracts with the studios
3 and often refuse to meaningfully assist them in negotiations over missing pay.
4 Indeed, in some instances, Agencies have even pressured their clients to forego pay
5 to which the client would otherwise be entitled in order to obtain a greater packaging
6 fee for themselves.

7 237. Because the profits of WME and the other Agencies are generated from
8 packaging fees rather than from commissions on their clients' earnings, WME and
9 the other Agencies are incentivized to protect the studios' interests, not their clients'
10 interests, when they purport to represent those clients. In order to protect their
11 continuing ability to negotiate new packaging fees from the studios, WME and the
12 other Agencies prioritize their relationships with the studios over the interests of
13 their clients in numerous ways. For example, WME and the other Agencies fail to
14 negotiate aggressively to ensure their clients will receive the highest possible
15 compensation on a particular program, because doing so could antagonize the studio
16 and potentially lead the studio to refuse to pay a packaging fee. By failing to
17 negotiate the highest possible compensation for their clients, WME and the other
18 Agencies also help ensure that the studios are willing to continue paying packaging
19 fees on top of the other costs of producing each program, and that paying packaging
20 fees does not become cost-prohibitive. For writers who are not yet generating new
21 programs on which WME and the other Agencies might be able to seek packaging
22 fees, WME and the other Agencies' interest in preserving the studios' willingness to
23 pay packaging fees substantially outweighs their interest in representing those
24 writers, an imbalance that shapes every aspect of the representation that WME and
25 the other Agencies provide to such writers.

26 238. WME, like the other Agencies, recognizes that its interests are no
27 longer aligned with those of the writers it represents, but are instead aligned with the

1 production companies that employ its clients. Indeed, the head of WME has stated
2 publicly that his most important “client” is now a head executive at Warner Brothers.

3 239. Packaging fees also distort agents’ incentives when seeking
4 employment opportunities for their clients.

5 240. In order to avoid splitting a packaging fee with other agencies, WME,
6 like the other Agencies, pressures its clients to work exclusively on projects where
7 the other key talent is also represented by WME. WME exerts this pressure even
8 where the client and the agent know that the project will be best served by involving
9 someone from another agency. Stiehm has found, for example, that WME presents
10 her with opportunities to work only on projects involving other talent from WME.
11 Her ability to obtain work and compensation commensurate with her experience has
12 been severely hampered by WME’s failure to present her with other work
13 opportunities. The same distortion of incentives causes WME and the other
14 Agencies to pressure other writers in the earlier stages of their careers to work only
15 on projects that have been packaged by that particular agency, again depriving them
16 of the ability to advance their careers on projects outside their agency.

17 241. WME, like the other Agencies, also is incentivized not to sell packaged
18 programs to the production companies willing to pay the most for the programs, or
19 that will be the best creative partner for the programs. Instead, WME chooses to sell
20 packaged programs to the companies willing to negotiate the most profitable
21 packaging deal. Indeed, in many instances, WME and the other Agencies have taken
22 lower offers of compensation for their clients in exchange for a more lucrative
23 package deal.

24 242. In addition, WME and the other Agencies have routinely refused to
25 close deals until the studio agrees to pay a packaging fee. Indeed, WME and the
26 Agencies have at times even threatened to scuttle deals that the writers have sourced
27 themselves, without their agent’s involvement, in order to obtain a packaging fee for
28

1 themselves. Even the production companies are unwilling to push back against the
2 Agencies when they demand a packaging fee on deals that they did not close,
3 because of the enormous power the Agencies wield. As former ICM/UTA agent and
4 current producer Gavin Polone has explained, WME and the other Agencies openly
5 seek packaging fees at their clients' expense:

6 I had breakfast with a couple of network executives and pitched them an idea,
7 which they liked. I told them I wanted to work with a specific writer (with
8 whom I did not discuss this idea before meeting with the executives). They
9 didn't know him, so I sent them his writing sample, which they enjoyed. The
10 writer and I then pitched out a complete story. The executives officially
11 bought the show. The writer then told his agents of the sale after it was sold.
12 His agents then negotiated with the studio, which was a sister company of the
network, and got him a deal with which he was happy. Then they asked for a
package fee.

13 I told the network I would not go along with them getting a fee because they
14 had nothing to do with the show. The writer also told his agents that it didn't
15 make sense for them to receive a package fee. His agent told him she would
16 not close the deal—despite his direction to do so—without the agency getting
17 its fee. He then asked his lawyer to close the deal and the lawyer also refused,
18 probably not wanting to take on the agents. I called the network and told the
19 executives just to say it was “take it or leave it” and they'd have to close
20 because the client wanted it closed. One of the executives told me that I'd
21 have to work it out with the agency myself He said the network/studio
would rather pay the fee, which could total millions of dollars in success,
instead of jeopardizing its relationship with a major agency. In the end, the
agency got its fee.¹⁰

22 243. WME and the other Agencies use popular writers as leverage to secure
23 packaging fees, even where doing so does not serve the economic or creative
24 interests of those writers. Indeed, the Agencies have at times actively suppressed
25 the wages of their own clients to secure packaging fees; indeed, in one case, WME

27 ¹⁰ Polone, *TV's Dirty Secret*, *supra* note 1.

1 expressly offered to secure a writer's work for a studio for \$14,000 an episode,
2 instead of the \$20,000 he had previously earned.

3 244. The consequences of packaging, as practiced by all four of the
4 Agencies, have been profound for television writers. Despite growing demand for
5 television series, driven in part by the entry of companies like Netflix, Amazon,
6 Apple, and Facebook into the production and distribution business, and despite the
7 unprecedented profitability of the entertainment industry as a whole, overscale
8 compensation for writers has been stagnant over the last fifteen years. Indeed, when
9 inflation is accounted for, writers are now being paid *less* than they were more than
10 a decade ago. This is true even for top-level writers, show creators, and
11 showrunners.

12 245. While the practice of packaging has its historical roots in television,
13 WME and the other Agencies now also extract packaging fees on feature film
14 projects, particularly on independent productions not financed or produced by a
15 major studio. On packaged feature projects, WME and the other Agencies are paid
16 a fee from a film's budget or financing, in addition to taking a 10% commission from
17 their clients. WME and the other Agencies also use their leverage to steer film
18 projects to their own clients or affiliated companies to function as financiers or
19 distributors of the finished film, even when doing so harms their clients' interests.

20 246. While the economics of film packaging differ in some respects from
21 packaging agreements in television, the conflict of interest is the same. WME and
22 the other Agencies leverage their access to high-profile clients for the Agencies' own
23 benefit, and negotiate compensation for themselves, undisclosed to their clients and
24 unrelated to what their clients earn.

25 247. Feature film packaging fees have a direct detrimental effect on writers.
26 As the feature film business has contracted, increasing pressure on screenwriters,
27 WME and the other Agencies have not advocated against declining screenwriter pay

1 or unpaid work because the Agencies make most of their money on packaging fees
2 paid by production companies for television and film projects, and have little
3 incentive to fight for clients from whom they simply receive a commission. As in
4 television, the effect of the Agencies' collusive packaging fee practices has been to
5 exert downward pressure on writer compensation.

6 248. As in television, feature film front-end and deferred packaging fees are
7 considered overhead and thus charged as production expenses, while back-end
8 packaging fees are an off-the-top expense, meaning that everyone else's profit is
9 reduced proportionally by the agency's payment. As in television, this leads to
10 writers not only being paid less in wages but also reducing their share of the profits.

11 249. Because packaging fees are based in part on gross profit, the payment
12 of the film's packaging fee may, depending on the profit definition, have the effect
13 of reducing the profit participation of the WME's own clients, including writers.
14 And because a portion of the packaging fee comes out of a film's budget, payment
15 of the fee diverts financial resources away from the clients of WME and the other
16 Agencies and the projects on which they are working and to the Agencies
17 themselves. This not only harms writers by reducing their compensation and
18 denying them additional employment opportunities, but also by placing such a major
19 drain on the production budget on an ongoing basis, harms the quality of the
20 production.

21 250. Film packaging fees also distort agents' incentives when seeking
22 employment opportunities for their clients. In order to avoid splitting a packaging
23 fee with another agency, WME and the other Agencies often pressure their clients
24 to work exclusively on projects where the other key talent is also represented by the
25 client's Agency. WME and the other Agencies exert this pressure even where the
26 client and the agent know that the project will be best served by involving someone
27 from another Agency. For the same reasons, WME and the other Agencies also

1 pressure staff writers to work only on films that have been packaged by that
2 particular Agency, depriving them of the opportunity to work on other projects.
3 Accordingly, choice of talent for any project is artificially limited by WME's and
4 the other Agencies' packaging fee practices.

5 251. WME and the other Agencies also choose not to sell packaged
6 programs to the production companies willing to pay the most for the film, or that
7 will be the best creative partner for the film. Instead, WME and the other Agencies
8 choose to sell packaged films to the companies willing to pay the largest packaging
9 fee.

10 252. WME and the other Agencies use popular writers as leverage to secure
11 film packaging fees, even where doing so does not serve the economic or creative
12 interests of those writers.

13 253. Packaging fees have deprived writers of conflict-free and loyal
14 representation in their negotiations with production companies. By depriving
15 writers of conflict-free and loyal representation, packaging fees reduce the
16 compensation paid to writers for their work on particular programs. WME and the
17 other Agencies receiving a packaging fee do not negotiate on their clients' behalf
18 with the same vigor they would if they were being paid a portion of their clients'
19 compensation, and their financial interest in the program creates an incentive for
20 them to hold down or reduce the amount paid to their clients. The Guilds' members,
21 including Stiehm, have seen their writing wages stagnate or decrease over the last
22 decade, particularly on shows packaged by WME and the other Agencies, despite
23 the substantial expansion of the television market in recent years.

24 254. Polone, a former agent, opines that the Agencies' packaging practices
25 artificially reduce employment opportunities for talent, artificially reduce the quality
26 of audiovisual entertainment, and reduce output: "I have never watched anything
27 I've produced where I didn't think, 'That scene would have been better if we had
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1 those willing to provide WME's and the other Agencies' writer-clients with the
2 greatest compensation or those that will serve as the best creative partners for the
3 programs. Likewise, because WME and the other Agencies do not view the potential
4 commissions they would obtain from writers in earlier stages of their careers on
5 outside projects to be sufficiently valuable to be worth pursuing, WME and the other
6 Agencies deny even staff writers the opportunity to work on outside projects, so that
7 those earlier stage writers will be available to work for less compensation and at a
8 lower level on a project packaged by their Agency.

9 257. WME, like the other Agencies, routinely fails to disclose the conflicts
10 of interest inherent in packaging. The packaging agreement, including the profit
11 definition, is negotiated directly between WME and the production company, with
12 no notice or disclosure of the agreement's terms, or often even of the agreement's
13 existence, to the writer-clients. Indeed, virtually no writer has ever seen a packaging
14 agreement. Stiehm was never provided with the specific details of the packaging
15 agreements applicable to the WME-packaged programs on which she worked while
16 represented by WME, nor was she informed by WME of the existence of the conflict
17 of interest.

18 258. WME, like the other Agencies, has never obtained its writer-clients'
19 valid, informed consent to WME's flagrant conflicts of interest. Such a valid,
20 informed consent could only be given if WME disclosed not only the existence of
21 the conflict of interest but also all of the specific details of any packaging agreement
22 between WME and the production company. WME, like the other Agencies,
23 however, not only routinely fails, as a matter of policy, to disclose either the
24 existence of the conflict or the material terms of the packaging agreements to its
25 writer-clients, but in many instances actually goes further still and deliberately
26 conceals the existence of the conflict of interest by falsely informing their writer-
27 clients that packaging *benefits* the client because the client will not pay commission,

1 when in fact WME's packaging fees far exceed the 10% commission WME is
2 forgoing and when WME's packaging fees actively suppress the client's earnings.

3 259. In fact, WME and the other Agencies in many instances do not even
4 disclose the existence of a packaging fee agreement, depriving their clients of
5 necessary information, in violation of WME's and the other Agencies' fiduciary
6 duties.

7 260. The Guilds' members, including Stiehm, have been harmed by WME's
8 and the other Agencies' misleading conduct and their routine failure to disclose not
9 only the existence of the conflict of interest represented by packaging fees but also
10 the specific details of any packaging agreement, which the writers are entitled to
11 know as the principal in the agency relationship. The Guilds' members, including
12 Stiehm, justifiably expect their agents to represent their interests, in accordance with
13 California agency law principles. The Guilds' members, including Stiehm, have
14 justifiably relied, to their detriment, on WME's and the other Agencies' misleading
15 concealment of the existence of their conflicts of interest and their
16 misrepresentations that packaging benefits the writer client, when in fact packaging
17 harms WME's and the other Agencies' clients and enriches WME and the other
18 Agencies at the writers' expense. For example, Stiehm's former agents at WME—
19 Cori Wellins and Matt Solo—never disclosed to Stiehm that they were operating
20 under a conflict of interest in representing Stiehm on packaged shows, nor did they
21 disclose the existence of the packages nor the details of the packaging agreements
22 to Stiehm.

23 261. Packaging fees also cause substantial harm to the Guilds. In order to
24 protect their members' interests, the Guilds have devoted substantial resources to
25 monitoring packaging (to the extent possible given WME's and the other Agencies'
26 failure to provide the Guilds or their writer-clients with clear information about the
27 terms of their packaging arrangements); to educating members about packaging fees,

1 the risks and harms created by agents' conflicted representation, and the steps they
2 can take to protect themselves; to engaging in political advocacy and public outreach
3 to increase awareness of the harms resulting from packaging fees; and to preparing
4 a comprehensive campaign to end packaging fees' harms and abuses. The Guilds
5 have also incurred additional expenses in enforcing writers' contractual rights
6 because WME and the other Agencies, conflicted by their packaging fee practices,
7 are reluctant or unwilling to defend writers' interests in the face of contract
8 violations. Finally, packaging fees have reduced the Guilds' revenue from member
9 dues, because dues are dependent in part upon writers' compensation. WME has
10 engaged in packaging that has caused each of these forms of harm to the Guilds.

11 262. Packaging fees have harmed the market for writers' work by draining
12 money from television and film production budgets, and by diverting to WME and
13 the other Agencies funds that could otherwise be used to finance production and the
14 employment of writers.

15 263. Because of packaging fees, writers face a less competitive market for
16 their services, with WME and the other Agencies generally attempting to place
17 writers only with projects tied to other clients of the Agency, rather than with all
18 available projects, and failing to negotiate the best possible compensation for their
19 clients. WME's and the other Agencies' collusive packaging fee practices also harm
20 their writer-clients' ability to sell their services because WME and the other
21 Agencies refuse to negotiate employment for their writer-clients unless the Agencies
22 get a packaging fee. WME and the other Agencies have canceled meetings, held up
23 negotiations, and otherwise stymied their own clients' ability to sell their services
24 over packaging fees.

25 264. As *The Hollywood Reporter* recently reported: "Several international
26 sales agents speaking to *THR* on condition of anonymity report cases of talent agents
27 killing projects if they don't land with their in-house production company or
28

1 threatening to pull a client off a film unless they ‘get a piece of the action’ on the
2 domestic sale. ‘It’s a very serious issue—that of the agencies packaging, producing
3 and selling content all under one roof,’ notes a veteran sales agent. ‘It’s further
4 restricting the talent available and making it harder to get films made.’”¹²

5 265. Likewise, WME and the other Agencies use their control over key
6 talent to pressure writers whose agents are not affiliated with the Agencies to fire
7 those agents and retain WME or one of the other three Agencies in order to have
8 access to employment on the Agency’s packages.

9 266. WME’s and the other Agencies’ packaging fee practices, individually
10 and collusively, reduce the choice of talent available to work on projects, thus
11 directly impairing a writer’s ability to propose scripts in a competitive market, and
12 impairing competition for the budgets for television and film productions. This has
13 a negative direct and proximate effect on writer compensation and reduces writing
14 opportunities for writers.

15 267. The quality of audiovisual entertainment also suffers as a result of the
16 Agencies’ packaging fee practices. For example, budgetary constraints caused by
17 the payment of packaging fees force productions to shoot in less than ideal locations
18 and under questionable conditions, cut special effects, reduce the number of shooting
19 days, and/or hire a smaller crew or fewer writers. In addition to artificially reducing
20 the choice of talent available for a given production, these creative compromises,
21 caused by the charging of packaging fees, directly diminish the quality of the
22 finished product. This also adversely affects the careers of those involved with those
23 projects, including the writers.

24
25 ¹² Tatiana Siegel, *Cannes: Will the Writers Guild Fight Impact Dealmaking*
26 *at the Festival?* The Hollywood Reporter (May 9, 2019),
27 [https://www.hollywoodreporter.com/news/will-writers-guild-fight-impact-](https://www.hollywoodreporter.com/news/will-writers-guild-fight-impact-dealmaking-at-cannes-festival-1208193)
28 [dealmaking-at-cannes-festival-1208193](https://www.hollywoodreporter.com/news/will-writers-guild-fight-impact-dealmaking-at-cannes-festival-1208193).

1 268. WME’s and the other Agencies’ ongoing intimidation of lawyers, their
2 former clients, and those smaller talent agencies that have signed or are considering
3 signing the Guilds’ 2019 Code of Conduct for talent agents (*see infra* paragraphs
4 312-328) continues this pattern of harm.

5 269. But for WME’s and the other Agencies’ illegal agreements regarding
6 packaging, the Guilds and the Guilds’ members would not have been so harmed.

7 270. Finally, packaging fees have harmed the overall market for television
8 and film production by establishing a fixed set of financial terms production
9 companies must pay for each “package” an Agency provides, and by preventing
10 production companies from retaining the best writers and other talent for each
11 project, regardless of agency affiliation.

12 **Agency Coordination and the ATA**

13 271. The ATA is a trade association headquartered in Los Angeles County,
14 California and comprised of approximately 120 talent agencies across the United
15 States. Those agencies are competing sellers of agency services. When the ATA
16 speaks, it does so on behalf of its members. As stated on the ATA’s website: “ATA’s
17 collective voice provides strong and effective advocacy for its members in matters
18 relating to the talent-agency business.”¹³

19 272. Prior to the events of April 2019, as described later herein, the ATA
20 member agencies represented the vast majority of the Guilds’ members working
21 today.

22 273. Neither the ATA nor its member agencies enjoy any protections under
23 the antitrust laws other than a derivative labor exemption that may apply under some
24 circumstances based on the ATA’s contractual relationship with the Guilds.

25 _____
26 ¹³ ATA, *About ATA*,
27 https://www.agentassociation.com/index.php?src=gendocs&ref=about_ata&category=Main.
28

1 274. Historically, the Agencies competed over the starting point for
2 negotiations on packaging fees. For example, CAA once slashed packaging fees by
3 40%. Michael Ovitz, CAA’s founder, observed: “it increased the volume of our
4 business so we would end up making far more than if we had charged the higher
5 rate.”¹⁴ Yet no Agency has challenged the prevailing “3-3-10” formula in decades,
6 because the Big Four have agreed to fix that formula as the default price of agents’
7 services.

8 275. The “base license fee” (the basis for the first 3%) is an artifact of a prior
9 age, a fiction in today’s fragmented television distribution landscape. Accordingly,
10 the Big Four have agreed to a standard range of “base license fees” upon which to
11 calculate the initial 3% fee, taking into account both the number of episodes and the
12 distribution medium (e.g., network television vs. streaming on Netflix).

13 276. The ATA, writing on behalf of its members, has conceded that
14 “package fees have remained fairly constant in broadcast TV for the past two
15 decades.”¹⁵

16 277. A former agent conceded in *The Hollywood Reporter* that there is “near
17 uniform price-fixing of package fees on TV shows.”¹⁶

18 278. As the ATA, writing on behalf of its members, has admitted, agencies
19 “frequently” jointly package television series.¹⁷

20
21
22 ¹⁴ Miller, *supra* note 4, at 48.

23 ¹⁵ ATA, *Negotiating a New Artists’ Manager Basic Agreement, Frequently*
24 *Asked Questions* 6 (Feb. 26, 2019),
https://www.agentassociation.com/clientuploads/ATA.General_FAQ.2.26.19.pdf.

25 ¹⁶ Gavin Polone, *Here’s the Long-Shot Way Hollywood Writers Can Win the*
26 *War on Agents*, *The Hollywood Reporter* (Mar. 26, 2019),
<https://www.hollywoodreporter.com/news/gavin-polone-heres-how-hollywood-writers-can-win-war-agents-1197093>.

27 ¹⁷ ATA, *supra* note 15, at 6.

1 279. When sharing a package, the Agencies exchange competitively
2 sensitive information about their packaging fee practices, including but not limited
3 to adherence to the standard “3-3-10” formula, the amount of the base license fee,
4 and the definition of modified adjusted gross profits (the basis for the last 10%).

5 280. Joint packaging occurs on a sufficiently frequent basis to allow WME
6 and the other Agencies to reach collusive agreements on their packaging fee
7 practices and to monitor compliance with such practices.

8 281. WME and the other Agencies also share competitively sensitive
9 information, including through the ATA.

10 282. For example, on March 17, 2019, the ATA published a study that
11 purports to analyze the economic impact of eliminating front-end packaging fees
12 (the “March 17 Report”).

13 283. Although the ATA claims that the data used to prepare the March 17
14 Report was made anonymous to protect the disclosure of competitively sensitive
15 information, UTA published its own internal analysis of its data three days later.

16 284. Competitively sensitive information was also exchanged within the
17 ATA’s “Negotiation Committee,” which includes employees of all four Agencies.

18 285. The Agencies are able to coordinate their actions in part because,
19 despite the large number of talent agencies, the agency industry has been described
20 best as “a shrinking oligopoly.”¹⁸

21 286. There were previously five large talent agencies: William Morris,
22 Endeavor, CAA, ICM, and UTA. In 2009, the “Big Five” became the “Big Four”
23 following William Morris’ merger with Endeavor. And until April 2019, three ATA
24 member agencies—WME, CAA, and UTA—represented writers in projects that
25 accounted for approximately 70% of the Guilds’ members’ earnings.

26 ¹⁸ Violaine Roussel, *Representing Talent: Hollywood Agents and the Making*
27 *of Movies* 49 (2017).

1 287. WME and the other Agencies enforce compliance with their collusive
2 agreements on packaging practices by “blacklisting” any entity or individual who
3 deviates from, or otherwise seeks to frustrate, those agreements.

4 288. The fear of being blacklisted by the Agencies is pervasive in
5 Hollywood. For example, *The Los Angeles Times* reported on the difficulty of
6 getting industry participants to speak publicly about their concerns regarding
7 packaging:

8 The combined power of Endeavor and CAA is enormous — together,
9 they represent the bulk of Hollywood’s A-list celebrities and the
10 majority of all packaged TV series. As a result, most people in
Hollywood are unwilling to speak about the issue publicly. ...

11 “There are a lot of disgruntled people. But it’s whispered about.
12 Everyone on the talent side is afraid to challenge the agencies for fear
13 of being blackballed,” said Neville Johnson, a Los Angeles attorney
14 who has represented prominent Hollywood writers and actors in profit
disputes.

15 The fear is pervasive. “The studios are afraid of not getting pitches and
16 opportunities if they take a hard line against this,” Johnson added.¹⁹

17 289. Even in the context of this dispute, WME and the Agencies,
18 individually or collectively through the ATA, have publicly threatened to retaliate
19 against agencies (and those agencies’ clients) that have come to an agreement with
20 the Guilds.

21 **History of Guild Concern about Packaging Conflicts of Interest**

22 290. The Guilds have long had concerns about the conflict of interest
23 inherent in an agency’s receipt of compensation directly from its client’s employer.

24 291. In the 1970s, the Guilds sought to ban the practice of packaging fees in
25 its franchise agreement with thirteen independent talent agencies (“the 1975
26 Independent Agreement”).

27 ¹⁹ Ng, *supra* note 2.

1 292. Litigation over the Guilds’ attempt to bar packaging fees ensued. A
2 group of independent talent agencies sued the two largest Agencies, William Morris
3 (the predecessor to Counterclaim Defendant WME) and ICM, along with the
4 predecessor entity to the ATA, seeking a declaration that the 1975 Independent
5 Agreement was valid and enforceable. William Morris counterclaimed, alleging that
6 the 1975 Independent Agreement was an illegal group boycott that violated Section
7 1 of the Sherman Antitrust Act.

8 293. In connection with its counterclaim, William Morris filed a motion for
9 a preliminary injunction, seeking, on antitrust grounds, to prohibit enforcement of
10 the terms of the 1975 Independent Agreement that banned packaging.

11 294. On March 24, 1976, Judge Harry Pregerson denied William Morris’
12 motion, finding that William Morris had not demonstrated a reasonable probability
13 that it would prevail on its antitrust counterclaims. Specifically, Judge Pregerson
14 held that the anti-packaging provisions of the 1975 Independent Agreement were
15 likely protected under both the statutory and non-statutory exemptions to the federal
16 antitrust laws.

17 295. Following Judge Pregerson’s ruling, the parties settled their dispute and
18 agreed to the 1976 AMBA, which regulated the way agencies represent filmed and
19 television writers. The Guilds negotiated the 1976 AMBA with the ATA (called at
20 the time the Artists’ Managers Guild), which assented to the 1976 AMBA on behalf
21 of its member agencies. The 1976 AMBA was in effect from 1976 until April 2019.

22 296. The Guilds expressly reserved their objections to the practice of
23 agencies accepting packaging fees in the 1976 AMBA. Paragraph 6(c) of the 1976
24 AMBA provides: “WGA has asserted that the services of Writers in the fields of
25 radio, television and motion pictures are connected with and affected by the
26 packaging representation of Writers ... that the representation of Writers’ services
27 and the obtaining of employment for Writers is affected by such packaging

1 representation of Writers and others, and that the WGA has a legal right to bargain
2 collectively on such subjects” Paragraph 6(c) expressly states that: “The parties
3 hereto agree that nothing in this agreement shall be deemed to affect or prejudice
4 the [] positions of WGA”

5 297. Moreover, the Agencies have failed to abide by even the limited
6 protections against some of packaging’s most extreme abuses that existed in the
7 1976 AMBA. For example, the 1976 AMBA requires agents to advise their clients
8 “as to the creation and/or development and/or production of the package program.”
9 In fact, the Agencies, as a matter of policy, routinely fail to notify writers that their
10 shows are being packaged.

11 **The Current Dispute**

12 298. This dispute arises in the midst of a new golden era for Hollywood.
13 Eight of the top ten highest grossing films of all time were released this decade;
14 ninety-three of the top 100 highest grossing films of all time were released after
15 2000. The television industry is experiencing a “second golden age”, with
16 approximately 500 scripted series in production today; analysts do not believe that
17 the industry has peaked.

18 299. WME and the other Agencies have profited massively by extracting
19 packaging fees during this period. For example, in its recently filed S-1, WME
20 boasted that it has delivered “consistent growth and strong financial performance.”
21 Since 2015, WME has grown revenue at a rate of 27.1%, generating robust margins
22 of over 15%.

23 300. Yet while writers lie at the creative heart of the industry, they have been
24 left behind. Their wages have been stagnant over the last two decades, leading to
25 significant declines when adjusted for inflation.

Writer-Producer Median Episodic Fee

Title	1995-2000 (Adjusted for Inflation)	2017-18
Co-Producer	\$16,400	\$14,000
Producer	\$19,500	\$16,000
Supervising Producer	\$25,750	\$17,500
Co-Executive Producer	\$35,100	\$23,250
Executive Producer	\$54,600	\$32,000

301. On April 6, 2018, pursuant to the terms of the 1976 AMBA, the Guilds provided the ATA with a Notice of Election to Terminate the agreement. Contemporaneously, the Guilds published a detailed set of proposals for a new agreement to replace the AMBA, which would, among other things, bar talent agencies from accepting packaging fees.

302. The Guilds' proposals for a new franchise agreement were modeled in some respects on codes of conduct that are the dominant method of agency regulation in professional sports and have been upheld in the face of antitrust challenge in federal court.

303. WME and the other three Agencies each were and are members of the ATA's "Negotiation Committee." The Negotiation Committee (sometimes referred to as the "Strategy Committee") met weekly, and continues to meet, to discuss and agree on common stances to take with respect to the Guilds, the Guilds' members, and the Guilds' internal processes, including but not limited to an agreement not to accede to the Guilds' demand to ban packaging fees.

1 304. On February 21, 2019, the Guilds wrote to all members of the ATA,
2 including WME and the other three Agencies, enclosing a copy of a written “Code
3 of Conduct” for the representation of the Guilds’ members. In that letter, the Guilds
4 stated that they intended to implement the Code of Conduct on April 7, 2019. The
5 Guilds further stated that the WGA would “continue[] to have discussion with
6 agencies regarding the Code of Conduct” and that “[a]ny modifications in the Code
7 of Conduct that the [WGA] makes as a result of those discussions will be applied on
8 an equal basis to all agencies.”

9 305. During that time, the Guilds and the ATA also continued to meet and
10 negotiate for a new agreement to replace the 1976 AMBA.

11 306. Among other things, the Code of Conduct made clear the Guilds’
12 continued intention to prohibit packaging fees: “No Agency shall derive any
13 revenue or other benefit from a Client’s involvement in or employment on a motion
14 picture project, other than a percentage commission based on the Client’s
15 compensation.”

16 307. In March 2019, the Guilds’ members voted overwhelmingly—95.3%
17 to 4.7%—to authorize the Guilds to implement the Code of Conduct, if and when it
18 becomes advisable to do so, upon expiration of the 1976 AMBA on April 6, 2019.

19 308. On April 13, 2019, the Guilds formally implemented the Code of
20 Conduct and, pursuant to Working Rule 23, instructed its members to terminate any
21 agent that had not agreed to its terms. Subsequently, the vast majority of the Guilds’
22 members terminated their relationship with their agents.

23 309. Through the ATA, WME and the other Agencies summarily rejected
24 the Code of Conduct. The ATA stated that the Code of Conduct was “unacceptable
25 to all agencies,” and announced that it was “firmly opposed to the WGA’s Code.”²⁰

26 ²⁰ David Robb, *ATA Says WGA’s Code Of Conduct Is “Unacceptable To All*
27 *Agencies”*; *No Talks Scheduled Before Deadline*, *deadline.com* (Apr. 5, 2019),

1 310. The Code of Conduct realigns agents’ incentives with their writer-
2 clients and eliminates the conflicts of interest inherent in the Agencies’ receipt of
3 packaging fees. Agencies signed to the Code may only represent writers on a
4 commission basis and may not receive packaging fees.

5 311. Immediately upon implementation, several smaller talent agencies
6 agreed to the Code of Conduct.

7 312. On or about May 16, 2019, Verve, the largest non-ATA member
8 agency, agreed to the Code of Conduct (as a new franchise agreement). In response,
9 WME and the other Agencies, through the ATA, promised to retaliate against Verve
10 and its clients through an illegal group boycott, and promised similar retaliation
11 against any other agency that broke ranks and dealt with the Guilds individually.
12 ATA executive director Karen Stuart further urged ATA members to “remain strong
13 and united” in their opposition to the Code of Conduct.²¹

14 313. Stuart, writing collectively on behalf of all ATA member agencies,
15 stated that Verve’s decision to agree to the Code of Conduct “will ultimately harm
16 the artists that [Verve] represents.”²² This was a not-so veiled threat by ATA
17 member agencies to blacklist and otherwise retaliate against Verve and its clients,
18 which include dozens of the Guilds’ members, in the future.

19
20
21 [https://deadline.com/2019/04/ata-says-wga-agency-code-unacceptable-to-all-
22 agencies-no-talks-set-1202589594/](https://deadline.com/2019/04/ata-says-wga-agency-code-unacceptable-to-all-agencies-no-talks-set-1202589594/).

23 ²¹ David Robb, *Abrams Artists Agency Chair Adam Bold Says He Won’t*
24 *Sign WGA’s Code of Conduct; Urges Both Sides to Resume Talks*, deadline.com
(May 17, 2019), [https://deadline.com/2019/05/abrams-artists-agency-wont-sign-
25 wga-code-adam-urges-both-sides-to-resume-talks-1202617392/](https://deadline.com/2019/05/abrams-artists-agency-wont-sign-wga-code-adam-urges-both-sides-to-resume-talks-1202617392/).

26 ²² David Robb, *Verve Signs WGA’s Code of Conduct, A First Crack in*
27 *Agencies’ Solidarity*, deadline.com (May 16, 2019),
[https://deadline.com/2019/05/verve-wga-code-of-conduct-signs-writers-agencies-
28 fight-1202616769/](https://deadline.com/2019/05/verve-wga-code-of-conduct-signs-writers-agencies-fight-1202616769/).

1 314. The ATA’s threats were intentionally distributed to the entertainment
2 media and published, in whole, on the *deadline.com* website.

3 315. Immediately, two members of the ATA’s Negotiating Committee
4 announced publicly that they would not deal individually with the Guilds and would
5 not agree to the Code of Conduct. These two agencies promised that Verve’s action
6 would not “crack” the agencies’ collective refusal to deal with the Guild and that
7 they would work with the ATA and the other Agencies “to bring stability back to
8 the industry.”²³

9 316. WME and the other Agencies have also retaliated against their former
10 writer-clients who have moved to newly franchised agencies by cancelling meetings
11 and otherwise attempting to sabotage their careers, while at the same time illegally
12 conducting a shadow messaging campaign to interfere with the Guilds’ internal
13 elections.

14 317. Recognizing that further negotiations with the ATA were futile, given
15 the ATA’s complete opposition to the Code of Conduct, the Guilds formally
16 withdrew their consent to collective negotiation through the ATA. The Guilds’
17 withdrawal of consent was communicated to the ATA, as well as posted on the
18 Guilds’ websites, on June 19, 2019, and widely reported in the media.

19 318. Despite the Guilds’ clear withdrawal of their consent to collective
20 negotiations, WME and the other Agencies continued to meet, discuss and
21 coordinate their negotiation strategy through the ATA with the Guilds, including but
22 not limited to an agreement not to negotiate on the Guilds’ Code of Conduct and not
23 to sign a new franchise agreement with the Guilds. Through its Negotiation
24

25 ²³ David Robb, *APA Won’t Sign WGA Code of Conduct, Urges Return to*
26 *Bargaining Table*, *deadline.com* (May 17, 2019),
27 [https://deadline.com/2019/05/apa-wont-sign-wga-code-of-conduct-urges-more-](https://deadline.com/2019/05/apa-wont-sign-wga-code-of-conduct-urges-more-bargaining-talks-1202617538/)
28 [bargaining-talks-1202617538/](https://deadline.com/2019/05/apa-wont-sign-wga-code-of-conduct-urges-more-bargaining-talks-1202617538/).

1 Committee, WME and the other Agencies continued to meet, disclose competitively
2 sensitive information regarding their packaging fee practices, and agree on the terms
3 by which agency services would be priced to writers.

4 319. For example, on June 25, 2019, WGAW Executive Director David
5 Young wrote to each member of the ATA's Negotiation Committee, stating that the
6 Guilds would no longer consent to collective negotiations and offering to meet
7 individually to negotiate the agency's consent to the Guilds' Code of Conduct.
8 However, at the behest of WME and the other Agencies and the ATA, each of the
9 recipient agencies rejected the Guilds' offer, uniformly demanding instead that the
10 Guilds reverse the withdrawal of their consent to collective negotiations. These
11 rejections were coordinated by the ATA.

12 320. First, Stephen Kravit of The Gersh Agency responded that "under no
13 circumstances will The Gersh Agency meet with you separate from the ATA."

14 321. Karen Stuart of the ATA then forwarded Kravit's email to the other
15 members of the ATA Negotiation Committee. Each of the other agencies then
16 parroted back the same refusal to deal with the Guilds in short order. For example:

17 (a) Richard B. Levy of ICM: "we will not [negotiate] individually."

18 Instead, he insisted that any proposal from the Guilds must be to "the
19 entire ATA negotiating committee."

20 (b) Jay Sures of UTA: "Since you have an official WGA proposal, I think
21 it is best for you to send it to your counterpart at the ATA."

22 (c) Rick Rosen of WME: "WME believes the path to resolution is through
23 the ATA We again invite you to send your proposals to the ATA
24 for consideration by our entire negotiating committee."

25 322. Despite the fact that talent agencies other than the Big Four derive
26 relatively little revenue from packaging fees, the vast majority of those other
27 agencies have refused to sign the Code of Conduct as a result of WME's and the

1 other Agencies' coordination and threats of retaliation.

2 323. In light of the Agencies' continued illegal efforts to coordinate both in
3 their individual negotiation strategies with the Guilds and on their continued receipt
4 of packaging fees, on June 28, 2019 the Guilds wrote to WME and the other
5 Agencies and other members of the ATA, demanding that they cease and desist from
6 such illegal conduct.

7 324. Following receipt of the June 28, 2019 cease and desist letters, WME
8 and the other Agencies have continued to meet and to coordinate their negotiation
9 strategy with the Guilds through the ATA through August 1, 2019, if not beyond.

10 **Agency Threats to Lawyers**

11 325. On March 20, 2019, in light of the Agencies' collective refusal to deal
12 with the Guilds, the WGAW, acting within its authority as the exclusive
13 representative of its writer-members, authorized lawyers, pursuant to the various
14 state bar acts of their respective jurisdictions and pursuant to relevant ethics rules,
15 to, among other things, "negotiate overscale terms and conditions of employment
16 for individual Writers in connection with MBA-covered employment and MBA-
17 covered options and purchases of literary material."

18 326. Employment contracts are, like most contracts, a mix of business (e.g.,
19 compensation and benefits) and legal terms (e.g., termination, restrictive covenants,
20 remedies for breach, dispute resolution provisions) and, accordingly, the negotiation
21 of such contracts falls squarely within the practice of law as authorized by the State
22 Bar Act. Moreover, attorneys—and not agents—are responsible for assuring that
23 the language of a final employment agreement fully, accurately, and clearly sets
24 forth essential terms of the arrangement, whether they are "business" or "legal"
25 terms.

26 327. Immediately after March 20th, however, WME and the other Agencies
27 began threatening lawyers with legal action should they seek to represent writers in

1 negotiating employment contracts with studios. This pattern of intimidation
2 culminated in a letter sent by the ATA's counsel to the Guilds on April 12, 2019 that
3 immediately appeared in the media, ensuring that its contents would be publicly
4 disclosed. Indeed, the April 12 letter was posted in its entirety on the *deadline.com*
5 website within minutes of being sent to the Guilds.

6 328. In the April 12 letter, the ATA asserted that California's Talent Agency
7 Act, Cal. Labor Code §1700 *et seq.*, would be violated if talent managers or attorneys
8 procured employment or negotiated the terms of that employment for Guild
9 members, and threatened to sue any lawyer who undertook such activities.

10 **FIRST CLAIM FOR RELIEF**

11 ***Per Se* Price Fixing in Violation of the Sherman Act, 15 U.S.C. §1**
12 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
13 **own behalf and on behalf of their members, against WME)**

14 329. Counterclaimants re-allege and incorporate by reference the allegations
15 set forth paragraphs 1-328.

16 330. WME and the other Agencies and their unnamed co-conspirators
17 entered into and engaged in a contract, combination, or conspiracy in unreasonable
18 restraint of trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by
19 artificially reducing or eliminating competition in the United States.

20 331. Well before 2015 and continuing through to the present, the exact
21 starting date being unknown to Counterclaimants and exclusively within the
22 knowledge of WME and its unnamed co-conspirators, WME and its co-conspirators
23 entered into a continuing contract, combination or conspiracy to unreasonably
24 restrain trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by
25 artificially reducing or eliminating competition in the United States. WME and the
26 other Agencies and their unnamed co-conspirators are engaged in, and their conduct
27 substantially affects, interstate commerce. The production of audiovisual

1 entertainment and scripted entertainment for television and video distribution is in,
2 or affects, interstate commerce and the packaging of talent therefore is in, or affects,
3 such commerce. The procurement of literary talent for such productions is in or
4 affects such commerce.

5 332. In particular, WME and the other Agencies have combined and
6 conspired to raise, fix, maintain or stabilize the price of agency services and to
7 control access to writers' services. The sale of agency services to studios and writers
8 are inextricably intertwined.

9 333. As a result of WME's unlawful conduct, prices for agency services
10 were raised, fixed, maintained and stabilized in the United States and the ability of
11 writers to sell their services has been suppressed.

12 334. The contract, combination, or conspiracy among WME and the other
13 Agencies consisted of a continuing agreement, understanding, and concerted action
14 among WME and the other Agencies and their co-conspirators.

15 335. For the purpose of formulating and effectuating their contract,
16 combination, or conspiracy, WME and the other Agencies and their co-conspirators
17 did those things they contracted, combined, or conspired to do, including:

- 18 (a) exchanging information on the structure and amount of packaging fees;
- 19 (b) agreeing to the structure of packaging fees and to negotiate with studios
20 from a common "3-3-10" starting point;
- 21 (c) negotiating with studios from a common "3-3-10" starting point;
- 22 (d) agreeing to a standard range for the base license fee applicable to the
23 up-front 3% package fee;
- 24 (e) utilizing the standard range for the base license fee applicable to up-
25 front 3% package fees charged to studios; and
- 26 (f) selling agency services in California and throughout the United States
27 at non-competitive prices.

1 336. These contracts, combinations, agreements, or conspiracies
2 substantially affected, and continue to affect, interstate commerce.

3 337. WME and the other Agencies CAA, UTA, and ICM are direct
4 horizontal competitors. The ATA is a trade association comprised of competing
5 sellers of agency services, including Counterclaim Defendant WME and the three
6 other Agencies.

7 338. No exemptions apply to the anticompetitive conduct alleged herein.

8 339. The conduct of the WME and the other Agencies and their co-
9 conspirators was a direct, proximate and substantial factor in causing harm to the
10 Counterclaimants and their members.

11 340. These contracts, combinations, agreements, or conspiracies have
12 caused substantial anticompetitive effects.

13 341. Counterclaimants the Guilds and their members, including Stiehm,
14 have suffered antitrust injury due to the illegal conspiracy.

15 342. Counterclaimants the Guilds and their members, including Stiehm,
16 have suffered and will continue to suffer injury as a direct result of WME and its co-
17 conspirators' illegal conspiracy by way of lower compensation and valuable lost
18 opportunities for their creative television writing services.

19 343. The alleged contract, combination or conspiracy is a per se violation of
20 the federal antitrust laws.

21 344. Pursuant to Section 16 of the Clayton Act, 15 U.S.C. §26,
22 Counterclaimant Stiehm, on her own behalf, and Counterclaimants the Guilds, on
23 their own behalf of and on behalf of their members, are entitled to the issuance of an
24 injunction against WME, preventing and restraining the violations alleged herein.

25 345. Counterclaimants are also entitled to treble damages, as well as their
26 attorney's fees and costs. 15 U.S.C. §§15(a), 26.

1 **SECOND CLAIM FOR RELIEF**

2 ***Per Se* Group Boycott in Violation of the Sherman Act, 15 U.S.C. §1**
3 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
4 **own behalf and on behalf of their members, against WME)**

5 346. Counterclaimants re-allege and incorporate by reference the allegations
6 set forth in paragraphs 1-345.

7 347. WME and the other Agencies and their unnamed co-conspirators
8 entered into and engaged in a contract, combination, or conspiracy in unreasonable
9 restraint of trade in violation of Section 1 of the Sherman Act (15 U.S.C. §1) by
10 artificially reducing or eliminating competition in the United States. WME and the
11 other Agencies and their unnamed co-conspirators are engaged in, and their conduct
12 substantially affects, interstate commerce. The production of audiovisual
13 entertainment and scripted entertainment for television and video distribution is in,
14 or affects, interstate commerce and the packaging of talent therefore is in, or affects,
15 such commerce. The procurement of literary talent for such productions is in or
16 affects such commerce.

17 348. Independent economic actors—including WME and each of the other
18 Agencies CAA, UTA, and ICM—may not collude on the prices they would accept
19 for their services or otherwise engage in concerted anticompetitive action in the
20 marketplace. *See, e.g., FTC v. Super. Ct. Trial Lawyers Ass’n*, 493 U.S. 411, 422
21 (1990). Specifically, collective bargaining by non-labor organizations over the price
22 of a service is per se illegal under section 1 of the Sherman Act. *See, e.g., Nat’l*
23 *Soc’y of Prof’l Eng. v. United States*, 435 U.S. 679, 692–93 (1978). Likewise, non-
24 labor organizations may not agree to engage in horizontal group boycotts of
25 suppliers, customers, or others. *See, e.g., Fashion Originators’ Guild of Am., Inc. v.*
26 *FTC*, 312 U.S. 457 (1941).

27 349. For the purpose of formulating and effectuating their contract,

1 combination, or conspiracy, WME and the other Agencies and their co-conspirators
2 did those things they contracted, combined, or conspired to do, including by:

- 3 (a) Collectively discussing and agreeing on common stances to take with
4 the Guilds after the Guilds had revoked their consent to collective
5 negotiation with the agencies;
- 6 (b) Collectively taking common stances with the Guilds after the Guilds
7 had revoked their consent to collective negotiation with the agencies;
- 8 (c) Collectively refusing to negotiate with the Guilds on an individual
9 rather than collective basis.
- 10 (d) Collectively threatening lawyers with baseless litigation and other
11 retaliatory actions if they represented their former clients in negotiating
12 employment contracts with studios;
- 13 (e) Agreeing to blacklist any agency that agreed to the Guilds' Code of
14 Conduct, thereby harming the Guilds' members who are represented by
15 those agencies.

16 350. These contracts, combinations, agreements, or conspiracies
17 substantially affected, and continue to affect, interstate commerce.

18 351. Counterclaim Defendant WME and the other Agencies CAA, UTA,
19 and ICM are direct horizontal competitors. The ATA is a trade association
20 comprised of competing sellers of agency services, including Counterclaim
21 Defendant WME and the other Agencies CAA, UTA, and ICM.

22 352. No exemptions apply to the anticompetitive conduct alleged herein.

23 353. The conduct of WME and the other Agencies and their co-conspirators
24 was a substantial factor in causing harm to Counterclaimants the Guilds and their
25 members, including Stiehm.

26 354. As a direct and proximate result of the Agencies' collusion, the Guilds
27 have been, and continue to be, deprived of competition among individual agencies

1 regarding negotiation of new franchise agreements. Moreover, as a direct and
2 proximate result of the Agencies' collusive scheme not to deal individually with the
3 Guilds and to continue to discuss and agree to common negotiating positions, the
4 Guilds' members have had, and will continue to have, an artificially reduced choice
5 of agents and agencies to represent them.

6 355. As a direct and proximate result of the Agencies' collusion, the Guilds'
7 members have had, and will continue to have, an artificially reduced choice of legal
8 counsel to represent them in connection with the negotiation of employment
9 contracts.

10 356. As a direct and proximate result of the Agencies' collusion, the Guilds'
11 members have had, and will continue to have, an artificially reduced choice of
12 employment opportunities.

13 357. These contracts, combinations, agreements, or conspiracies have
14 caused substantial anticompetitive effects.

15 358. Counterclaimants the Guilds and their members, including Stiehm,
16 have suffered antitrust injury due to WME's illegal conspiracy.

17 359. Pursuant to Section 16 of the Clayton Act, 15 U.S.C. §26,
18 Counterclaimant Stiehm, on her own behalf, and Counterclaimants the Guilds, on
19 their own behalf of and on behalf of their members, are entitled to the issuance of an
20 injunction against WME, preventing and restraining the violations alleged herein.

21 360. Counterclaimants are also entitled to treble damages, as well as their
22 attorney's fees and costs. 15 U.S.C. §§15(a), 26.

1 **THIRD CLAIM FOR RELIEF**

2 ***Per Se Price-Fixing in Violation of the Cartwright Act,***

3 ***Cal. Bus. & Prof. Code §16700 et seq.***

4 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
5 **own behalf and on behalf of their members, against WME)**

6 361. Counterclaimants re-allege and incorporate by reference the allegations
7 set forth in paragraphs 1-360.

8 362. WME and the other Agencies and their unnamed co-conspirators
9 entered into and engaged in a contract, combination, trust, or conspiracy in
10 unreasonable restraint of trade in violation of the Cartwright Act, California
11 Business and Professions Code §16700 *et seq.*, by artificially reducing or eliminating
12 competition in California and the United States.

13 363. WME's and the other Agencies' contract, combination, trust or
14 conspiracy was entered into, carried out, effectuated and perfected mainly within the
15 State of California, and WME's conduct within California injured Counterclaimants
16 the Guilds' members, including Stiehm, within California and throughout the United
17 States.

18 364. Well before 2015 and continuing through to the present, the exact
19 starting date being unknown to Counterclaimants and exclusively within the
20 knowledge of WME and its unnamed conspirators, WME and the other Agencies
21 and their co-conspirators entered into a continuing contract, combination trust, or
22 conspiracy to unreasonably restrain trade in violation of the Cartwright Act. WME
23 has acted in violation of §16700 to fix, raise, stabilize and maintain the prices of
24 agency services and to control access to writers' services.

25 365. These violations of the Cartwright Act, without limitation, constitute a
26 continuing unlawful trust and concert of action among WME and the other Agencies
27 and their co-conspirators, the substantial terms of which were to fix, raise, maintain,

1 and stabilize the prices of agency services and to control access to writers' services.
2 The sale of agency services to studios and writers are inextricably intertwined.

3 366. As a result of WME and the other Agencies and their co-conspirators'
4 unlawful conduct, prices for agency services were raised, fixed, maintained and
5 stabilized in the State of California and the ability of writers to sell their services has
6 been suppressed.

7 367. For the purpose of formulating and effectuating their contract,
8 combination, or conspiracy, WME and the other Agencies and their co-conspirators
9 did those things they contracted, combined, or conspired to do, including:

- 10 (a) exchanging information on the structure and amount of packaging fees;
- 11 (b) agreeing to the structure of packaging fees and to negotiate with studios
12 from a common "3-3-10" starting point;
- 13 (c) negotiating with studios from a common "3-3-10" starting point;
- 14 (d) agreeing to a standard range for the base license fee applicable to the
15 upfront 3% package fee;
- 16 (e) utilizing the standard range for the base license fee applicable to upfront
17 3% package fees charged to studios; and
- 18 (f) selling agency services in California and throughout the United States
19 at non-competitive prices.

20 368. Counterclaim Defendant WME and the three other Agencies CAA,
21 UTA, and ICM are direct horizontal competitors. The ATA is a trade association
22 comprised of competing sellers of agency services, including Counterclaim
23 Defendant WME and the other three Agencies CAA, UTA, and ICM.

24 369. No exemptions apply to the anticompetitive conduct alleged herein.

25 370. The conduct of WME and the other Agencies and their co-conspirators
26 was a direct, proximate and substantial factor in causing harm to Counterclaimants.

27 371. These contracts, combinations, agreements, or conspiracies have
28

1 caused substantial anticompetitive effects.

2 372. Counterclaimants have suffered antitrust injury due to the illegal
3 conspiracy.

4 373. As a result of the WME's unlawful conduct, Counterclaimants the
5 Guilds have been injured in their business and property in that they have received
6 less in dues payments than they otherwise would have received in the absence of
7 WME's unlawful conduct.

8 374. As a direct and proximate result of the WME's unlawful conduct,
9 Counterclaimants the Guilds' members, including Stiehm, have suffered and will
10 continue to suffer injury as a direct result of the WME's and the other Agencies' and
11 their co-conspirators' illegal conspiracy by way of lower compensation and valuable
12 lost opportunities for their creative television writing services.

13 375. The alleged contract, combination or conspiracy is a *per se* violation of
14 the Cartwright Act.

15 376. Counterclaimants are entitled to treble damages and their cost of suit,
16 including reasonable attorneys' fees. Cal. Bus & Prof. Code §16750(a).

17 377. Counterclaimants the Guilds, on their own behalf and on behalf of their
18 members, and Counterclaimant Stiehm are also entitled to an injunction against
19 WME, preventing and restraining the violations alleged herein. Cal. Bus & Prof.
20 Code §16750(a).

21 **FOURTH CLAIM FOR RELIEF**

22 ***Per Se Group Boycott in Violation of the Cartwright Act,***

23 ***Cal. Bus. & Prof. Code §16700 et seq.***

24 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their
25 own behalf and on behalf of their members, against WME)**

26 378. Counterclaimants re-allege and incorporate by reference the allegations
27 set forth in paragraphs 1-378.

1 379. WME and the other Agencies and their unnamed co-conspirators
2 entered into and engaged in a contract, combination, or conspiracy in unreasonable
3 restraint of trade in violation of the Cartwright Act, California Business and
4 Professions Code §16700 *et seq.*, by artificially reducing or eliminating competition
5 in California and the United States.

6 380. WME's and the other Agencies' contract, combination, trust or
7 conspiracy was entered into, carried out, effectuated and perfected mainly within the
8 State of California, and WME's conduct within California injured Counterclaimants
9 the Guilds' members, including Stiehm, within California and throughout the United
10 States.

11 381. Independent economic actors—including each of WME and the other
12 three Agencies CAA, UTA, and ICM—may not collude on the prices they would
13 accept for their services or otherwise engage in concerted anticompetitive action in
14 the marketplace. *See, e.g., FTC v. Super. Ct. Trial Lawyers Ass'n*, 493 U.S. 411,
15 422 (1990). They also may not agree to engage in horizontal group boycotts of
16 suppliers, customers, or others. *See, e.g., Fashion Originators' Guild of Am., Inc. v.*
17 *FTC*, 312 U.S. 457 (1941). Specifically, collective bargaining by non-labor
18 organizations over the price of a service, and collective refusals to deal with
19 particular suppliers, customers, or others, are *per se* illegal under California law.
20 *See, e.g., Oakland-Alameda County Builders' Exch. v. F. P. Lathrop Constr. Co.*, 4
21 Cal.3d 354, 365 (1971).

22 382. For the purpose of formulating and effectuating their contract,
23 combination, or conspiracy, WME and the other Agencies and their co-conspirators
24 did those things they contracted, combined, or conspired to do, including by:

- 25 (a) Collectively discussing and agreeing on common stances to take with
26 the Guilds after the Guilds had revoked their consent to collective
27 negotiation with the agencies;

- 1 (b) Collectively taking common stances with the Guilds after the Guilds
- 2 had revoked their consent to collective negotiation with the agencies;
- 3 (c) Collectively refusing to engage in individual rather than collective
- 4 negotiations with the Guilds.
- 5 (d) Collectively threatening lawyers with baseless litigation and other
- 6 retaliatory actions if they represented their former clients in negotiating
- 7 employment contracts with studios;
- 8 (e) Agreeing to blacklist any agency that agreed to the Guilds' Code of
- 9 Conduct, thereby harming the Guilds' members who are represented by
- 10 those agencies.

11 383. These contracts, combinations, agreements, or conspiracies
12 substantially affected, and continue to affect, commerce within California and
13 throughout the United States.

14 384. WME and the other three Agencies CAA, UTA, and ICM are direct
15 horizontal competitors. The ATA is a trade association comprised of competing
16 sellers of agency services, including Counterclaim Defendant WME and the other
17 three Agencies CAA, UTA, and ICM.

18 385. No exemptions apply to the anticompetitive conduct alleged herein.

19 386. The conduct of WME and the other Agencies and their co-conspirators
20 was a substantial factor in causing harm to Counterclaimants the Guilds and their
21 members, including Stiehm.

22 387. As a direct and proximate result of the Agencies' collusion, the Guilds
23 have been, and continue to be, deprived of competition among individual agencies
24 regarding negotiation of new franchise agreements. Moreover, as a direct and
25 proximate result of the Agencies' collusive scheme not to deal individually with the
26 Guilds and to continue to discuss and agree to common negotiating positions, the
27 Guilds' members have had, and will continue to have, an artificially reduced choice

1 of agents and agencies to represent them.

2 388. As a direct and proximate result of the Agencies' collusion, the Guilds'
3 members have had, and will continue to have, an artificially reduced choice of legal
4 counsel to represent them in connection with the negotiation of employment
5 contracts.

6 389. As a direct and proximate result of the Agencies' collusion, the Guilds'
7 members have had, and will continue to have, an artificially reduced choice of
8 employment opportunities.

9 390. These contracts, combinations, agreements, or conspiracies have
10 caused substantial anticompetitive effects.

11 391. Counterclaimants the Guilds and their members, including Stiehm,
12 have suffered antitrust injury due to the illegal conspiracy.

13 392. Counterclaimants the Guilds, on their own behalf and on behalf of their
14 members, and Counterclaimant Stiehm are entitled to an injunction against WME,
15 preventing and restraining the violations alleged herein, and an award of attorney's
16 fees and costs. Cal. Bus & Prof. Code §16750(a).

17 393. Counterclaimants are also entitled to treble damages and an award of
18 attorney's fees and costs. Cal. Bus & Prof. Code §16750(a).

19 **FIFTH CLAIM FOR RELIEF**

20 **Breach of Fiduciary Duty**

21 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on behalf**
22 **of their members, against Counterclaim Defendant WME)**

23 394. Counterclaimants re-allege and incorporate by reference the allegations
24 set forth in paragraphs 1-393.

25 395. Under California law, an agent owes a fiduciary duty to his or her
26 principal, which includes the duty of loyalty and the duty to avoid conflicts of
27 interest.

1 396. At all times relevant to the Complaint, WME owed fiduciary duties to
2 Stiehm, and to all members of the Guilds represented by WME.

3 397. WME willfully breached its fiduciary duty to Meredith Stiehm and
4 other members of the Guilds represented by WME by placing its own interests,
5 including but not limited to its interests in packaging fees, above those of its clients
6 Stiehm and other members of the Guilds, and by increasing its own profits, including
7 but not limited to profits generated by packaging fees, at the expense of Stiehm and
8 other members of the Guilds, which also constituted a breach of the duty of loyalty.

9 398. Instances in which WME put its own interests above those of clients to
10 whom it owed a fiduciary duty and a duty of loyalty included, but are not limited to,
11 WME's entrance into packaging fee agreements pursuant to which WME's
12 packaging fee increased with a corresponding reduction in the payment received by
13 its clients and decreased with a corresponding increase in the payment received by
14 its clients; WME's entrance into packaging fee agreements pursuant to which
15 WME's packaging fee necessarily decreased the funding available for its clients to
16 use in producing the programs for which WME received a packaging fee; WME's
17 pursuit of negotiating strategies and entrance into agreements designed to maximize
18 its packaging fee at the expense of its clients' economic and creative interests;
19 WME's negotiation of more favorable profit definitions for itself than for its clients;
20 WME's refusal to approve its clients' agreements with studios to work on particular
21 projects absent a packaging fee agreement that benefitted WME at its clients'
22 expense; WME's steering of its clients to projects in which it could claim a
23 packaging fee, depriving them of employment opportunities and greater
24 compensation; and WME's failure to pursue the highest possible compensation for
25 its clients, or to pursue compensation already owed to its clients, where doing so
26 would compromise WME's own interest in future packaging fees.

27 399. WME further willfully breached its fiduciary duty to Stiehm and other
28

1 members of the Guilds by proceeding with the representation under numerous
2 conflicts of interest without obtaining valid, informed consent to those conflicts of
3 interest from Stiehm or from other members of the Guilds. In particular, WME
4 failed to disclose the material terms of its packaging fee agreements with particular
5 studios regarding particular programs—including all economic terms of those
6 agreements—before representing its writer clients in connection with those
7 programs, and has deliberately concealed from its clients either the existence of the
8 packaging fee agreement, the terms of the agreement, and/or the conflict of interest
9 created by the agreement.

10 400. As a result of WME’s willful breaches of its fiduciary duty to Stiehm,
11 she has suffered significant damages, including but not limited to lost wages, lost
12 employment opportunities, and other economic losses.

13 401. As a result of WME’s willful breaches of its fiduciary duties to the
14 Guilds’ members, the Guilds’ members suffered significant harm, including but not
15 limited to lost wages, lost employment opportunities, and other economic losses.

16 402. Counterclaimants are informed and believe that WME committed the
17 aforementioned acts maliciously, fraudulently, and oppressively, with the wrongful
18 intention of injuring Counterclaimants, from an improper and evil motive amounting
19 to malice, and in conscious disregard of Counterclaimants’ rights. Stiehm is
20 therefore entitled to recover punitive damages from WME in an amount according
21 to proof.

22 **SIXTH CLAIM FOR RELIEF**

23 **Constructive Fraud, Cal. Civ. Code §1573**

24 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on behalf**
25 **of their members, against Counterclaim Defendant WME)**

26 403. Counterclaimants re-allege and incorporate by reference the allegations
27 set forth in paragraphs 1-402.

1 404. Under California law, “[c]onstructive fraud consists ... [i]n any breach
2 of duty which, without an actually fraudulent intent, gains an advantage to the person
3 in fault, or any one claiming under him, by misleading another to his prejudice, or
4 to the prejudice of any one claiming under him.” Cal. Civ. Code §1573. Pursuant
5 to Civil Code §1573, an agent’s breach of his or her fiduciary duty to a principal thus
6 constitutes constructive fraud. Specifically, the failure of a fiduciary to disclose a
7 material fact to his principal that might affect the fiduciary’s motives or the
8 principal’s decision constitutes constructive fraud, regardless of whether the
9 fiduciary acted with fraudulent intent.

10 405. WME, through its agents, committed constructive fraud by breaching
11 its fiduciary duty to Meredith Stiehm and other members of the Guilds represented
12 by WME by placing its own interests above that of its clients Stiehm and other
13 members of the Guilds, and by increasing its own profits at the expense of Stiehm
14 and other members of the Guilds, which constituted a breach of the duty of loyalty.
15 WME, through its agents, committed constructive fraud by breaching its fiduciary
16 duty to Stiehm and other members of the Guilds by proceeding with the
17 representation under numerous conflicts of interest without disclosing either the
18 existence of those conflicts or the material facts concerning those conflicts of interest
19 to Stiehm or other members of the Guilds. WME, through its agents, committed
20 constructive fraud by failing to disclose to Stiehm and other members of the Guilds
21 material facts known to WME, which material facts might affect WME’s motives
22 or, if disclosed to Stiehm and other members of the Guilds, would have affected
23 Stiehm and other members of the Guilds’ decisions, including but not limited to the
24 following:

- 25 (a) Concealing the existence of and/or the terms of WME’s packaging fee
26 agreements and the fact that packaging fees are an inherent conflict of interest;
27 (b) Concealing the fact that packaging fees are paid directly by the

1 production companies from the program's budget or revenues to WME;

2 (c) Concealing the fact that WME sought to prevent Stiehm and other
3 members of the Guilds represented by WME from working with talent represented
4 by other Agencies in order to avoid having to split packaging fees with other
5 Agencies;

6 (d) Concealing the fact that WME intentionally failed to maximize how
7 much Stiehm and other members of the Guilds represented by WME were or are
8 paid for their work in order to maximize packaging fees for itself;

9 (e) Concealing the fact that WME intentionally failed to pitch its clients
10 Stiehm's and other members of the Guilds' work to production companies that
11 would pay the writers the most, and instead, pitched Stiehm's and other members of
12 the Guilds' work to those production companies that WME believed would pay the
13 largest packaging fee;

14 (f) Concealing the fact that WME often makes more in packaging fees than
15 Stiehm and other members of the Guilds represented by WME are paid for their
16 work on a particular program;

17 (g) Concealing the fact that packaging fees are frequently paid to WME
18 before the profits that determine how Stiehm and other members of the Guilds'
19 profits are calculated, which therefore reduces the overall amount of money paid to
20 Stiehm and other members of the Guilds represented by WME for their work on a
21 particular show;

22 (h) Concealing the fact that WME's compensation in a packaging fee
23 arrangement is often tied to the budget of a particular production or program rather
24 than the amount paid to Stiehm and other members of the Guilds represented by
25 WME, and therefore, WME is incentivized to reduce the amount paid to Stiehm and
26 other members of the Guilds represented by WME in order to increase the amount
27 of the budget available to compensate WME;

1 (i) Concealing the fact that WME uses popular writers, including Stiehm
2 and other members of the Guilds represented by WME, as leverage to secure
3 packaging fees even where doing so does not serve the economic and/or creative
4 interests of their writer-clients Stiehm and other members of the Guilds;

5 (j) Concealing the fact that WME has, in some instances, intentionally and
6 actively suppressed the wages of their own writer-clients Stiehm and other members
7 of the Guilds represented by WME in order to secure more lucrative “packaging
8 fees” for itself; and

9 (k) Concealing the fact that WME’s interests in negotiating packaging fees
10 for itself are not aligned with its clients Stiehm and other members of the Guilds,
11 and in fact, are at direct odds with WME’s clients.

12 406. The Guilds’ members, including Stiehm, justifiably expect their agents
13 to loyally represent their interests, in accordance with California agency law
14 principles. The Guilds’ members represented by WME, including Stiehm, have
15 justifiably relied, to their detriment, on WME’s misleading concealment of the above
16 facts.

17 407. As a result of WME’s commissions of constructive fraud under Civil
18 Code §1573, Stiehm suffered significant damages, including but not limited to lost
19 wages, lost employment opportunities, and other economic losses.

20 408. As a result of WME’s commissions of constructive fraud under Civil
21 Code §1573, the Guilds’ members suffered significant harm, including but not
22 limited to lost wages, lost employment opportunities, and other economic losses.

23 409. Counterclaimants are informed and believe that WME committed the
24 aforementioned violations of Civil Code §1573 maliciously and oppressively, with
25 the wrongful intention of injuring Counterclaimants, from an improper and evil
26 motive amounting to malice, and in conscious disregard of Counterclaimants’ rights.
27 Stiehm is therefore entitled to recover punitive damages from WME in an amount

1 according to proof.

2 **SEVENTH CLAIM FOR RELIEF**

3 **Unfair Competition, Cal. Bus. & Prof. Code §17200 *et seq.***

4 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
5 **own behalf, against WME)**

6 410. Counterclaimants re-allege and incorporate by reference the allegations
7 set forth in paragraphs 1-409.

8 411. California’s Unfair Competition Law, Cal. Bus. & Prof. Code §17200
9 *et seq.* (“UCL”), prohibits “unlawful, unfair or fraudulent business act[s].”

10 412. The Agencies’ packaging fee practices violate the UCL in four respects.

11 413. First, packaging fees are an “unlawful” or “unfair” practice because
12 they constitute a breach of the Agencies’ fiduciary duty to their clients.

13 414. Second, packaging fees are an “unlawful” or “unfair” practice because
14 they constitute constructive fraud under Civil Code §1573.

15 415. Third, packaging fees are an “unfair” practice because they deprive
16 writers of loyal, conflict-free representation; divert compensation away from the
17 writers and other creative talent that are responsible for creating valuable television
18 and film properties; and undermine the market for writers’ creative endeavors.

19 416. Fourth, packaging fees are an “unlawful” or “unfair” practice because
20 they violate Section 302 of the federal Labor-Management Relations Act
21 (“LMRA”), 29 U.S.C. §186, the so-called “anti-kickback” provision of the Taft-
22 Hartley Act.

23 417. Subsection (a) of LMRA Section 302 makes it unlawful for “any
24 employer or association of employers ... or who acts in the interest of an employer
25 to pay, lend, or deliver, or agree to pay, lend, or deliver, any money or other thing of
26 value ... to *any representative of any of his employees* who are employed in an
27 industry affecting commerce.” 29 U.S.C. §186(a) (emphasis added). The same

1 section makes it unlawful for “any person to request, demand, receive, or accept, or
2 agree to receive or accept, any payment, loan, or delivery of any money or other
3 things of value prohibited by subsection (a).” *Id.* §186(b).

4 418. The television and film industries are industries that affect commerce.
5 Indeed, those industries generate hundreds of millions of dollars of national and
6 international revenue each year.

7 419. The production companies that produce the television shows and films
8 on which Stiehm and other Guild-member writers work are employers for the
9 purposes of LMRA Section 302.

10 420. WME is a representative of the production companies’ employees for
11 the purposes of LMRA Section 302. Indeed, the very reason WME is retained by
12 writers is to represent those writers in procuring employment opportunities and
13 negotiating wages in excess of the minimums established by the MBA. Any agent
14 representing a writer in negotiations with a production company is exercising
15 authority delegated to the agent by the Guilds under the MBA (which otherwise have
16 the exclusive right pursuant to the MBA to negotiate on behalf of the represented
17 employees).

18 421. The key feature of any packaging fee agreement is the payment of a
19 negotiated fee by the employer production company to the employee representative,
20 WME. Such payments are expressly prohibited by and unlawful under LMRA
21 Section 302, and therefore constitute an unlawful business practice for the purposes
22 of California’s UCL.

23 422. Stiehm and the Guilds have lost money or property as a result of
24 WME’s packaging fee practices. As noted above, Stiehm has been required to spend
25 money to retain other professionals to provide services her agents should have been
26 providing; has seen her compensation reduced by virtue of packaging fees; and has
27 been denied employment opportunities because of the misalignment of incentives

1 that results from WME’s packaging fee practices, as alleged in greater detail above.
2 The Guilds have been required to expend their own resources monitoring WME’s
3 packaging fees, educating members about WME’s packaging fee abuses, preparing
4 a comprehensive campaign to address those abuses and end packaging fees, and
5 enforcing their members’ contractual rights after WME failed to do so. The Guilds
6 have also lost dues revenue due to packaging fees.

7 423. As a result of WME’s unlawful and unfair business practices,
8 Counterclaimants are entitled to injunctive relief and disgorgement of agency
9 profits, and Stiehm is entitled to restitution. Cal. Bus. & Prof. Code §17203.

10 **EIGHTH CLAIM FOR RELIEF**

11 **Investment of Racketeering Income, 18 U.S.C. §1962(a)**

12 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
13 **own behalf, against WME)**

14 424. Counterclaimants re-allege and incorporate by reference the allegations
15 set forth in paragraphs 1-423.

16 425. The RICO Act, 18 U.S.C. §1962(a), makes it “unlawful for any person
17 who has received any income derived, directly or indirectly, from a pattern of
18 racketeering activity ... , to use or invest, directly or indirectly, any part of such
19 income, or the proceeds of such income, in acquisition of any interest in, or the
20 establishment or operation of, any enterprise which is engaged in, or the activities of
21 which affect, interstate or foreign commerce.”

22 426. The RICO Act defines “racketeering activity” to include “any act which
23 is indictable under title 29, United States Code, section 186 (dealing with restrictions
24 on payments and loans to labor organizations).” 18 U.S.C. §1961(1)(C).
25 Accordingly, violations of the anti-kickback provisions of the LMRA, i.e. Section
26 302, 29 U.S.C. §186(a) and (b), constitute racketeering activity under the RICO Act.

27 427. WME is a “person” within the meaning of the RICO Act. 18 U.S.C.

1 §1962(a); *see also id.* §1961(3) (“‘person’ includes any individual or entity capable
2 of holding a legal or beneficial interest in property”).

3 428. WME is also an “enterprise which is engaged in, or the activities of
4 which affect, interstate or foreign commerce” within the meaning of the RICO Act.
5 18 U.S.C. §1962(a); *see also id.* §1961(4) (“‘enterprise’ includes any individual,
6 partnership, corporation, association, or other legal entity, and any union or group
7 of individuals associated in fact although not a legal entity”).

8 429. WME has engaged in a pattern of racketeering activity within the
9 meaning of 18 U.S.C. §1962(a)—namely, its repeated violations of LMRA Section
10 302 in the form of receiving packaging fees from its writer-clients’ employers, the
11 production companies. *See* 29 U.S.C. §186(a), (b). Every time WME receives any
12 sum of money directly from a production company as part of a package agreement,
13 that payment violates LMRA Section 302. *See id.* WME has received multiple
14 unlawful payments from the production companies on each show or film packaged
15 by WME, resulting in hundreds, if not thousands, of separate LMRA Section 302
16 violations over the last ten years. *See* 18 U.S.C. §1961(5). The pattern of
17 racketeering activity directly benefits WME, as the unlawful payments are a major
18 source of WME’s income.

19 430. WME has invested the income or proceeds of its pattern of racketeering
20 activity—namely, the unlawful packaging fees—back into the operation of WME,
21 in violation of 18 U.S.C. §1962(a).

22 431. In the alternative, WME and each of the production companies with
23 which WME deals are groups of persons associated together for the common
24 purpose of engaging in a continuing course of conduct—namely, packaging
25 television and film productions, and paying unlawful packaging fees from the
26 production company to the studio. The association of WME and each production
27 company is therefore an “enterprise engaged in, or the activities of which affect,

1 interstate or foreign commerce” within the meaning of the RICO Act. 18 U.S.C.
2 §1962(c); *see also id.* §1961(4) (“‘enterprise’ includes any individual, partnership,
3 corporation, association, or other legal entity, and any union or group of individuals
4 associated in fact although not a legal entity”).

5 432. In addition and in the alternative, WME’s in-house production
6 companies are “enterprise[s] engaged in, or the activities of which affect, interstate
7 or foreign commerce” within the meaning of the RICO Act. 18 U.S.C. §1962(c);
8 *see also id.* §1961(4) (“‘enterprise’ includes any individual, partnership, corporation,
9 association, or other legal entity, and any union or group of individuals associated
10 in fact although not a legal entity”).

11 433. WME has used the income or proceeds of its pattern of racketeering
12 activity—namely, the unlawful packaging fees—in the acquisition of WME’s
13 interest in or the establishment or operation of the association-in-fact enterprises
14 described above in paragraph 431, in violation of 18 U.S.C. §1962(a). WME
15 receives substantial income from packaging fees; WME necessarily uses those same
16 resources when coordinating its activities with the production companies, such that
17 WME has either directly or indirectly used the proceeds of its pattern of racketeering
18 activity to obtain an interest in or to establish or operate a RICO enterprise in
19 violation of §1962(a).

20 434. WME has used the income or proceeds of its pattern of racketeering
21 activity—namely, the unlawful packaging fees—in the acquisition of WME’s
22 interest in or in the establishment or operation of the production companies described
23 above in paragraph 432, in violation of 18 U.S.C. §1962(a). WME receives
24 substantial income from packaging fees; WME necessarily uses those same
25 resources in funding its own in-house production company enterprises, such that
26 WME has either directly or indirectly used the proceeds of its pattern of racketeering
27 activity to obtain an interest in or to establish or operate a RICO enterprise in

1 violation of §1962(a).

2 435. Each of the above enterprises exists separate and apart from the pattern
3 of racketeering activity alleged herein.

4 436. 18 U.S.C. § 1964(c) provides a private cause of action to “[a]ny person
5 injured in his business or property by reason of a violation of” the RICO Act.

6 437. Under any of the above alternative theories, Stiehm and the Guilds have
7 lost money or property as a result of WME’s violations of §1962(a) within the
8 meaning of 18 U.S.C. §1964(c). WME’s pattern of racketeering activity (i.e. its
9 receipt of packaging fees) has allowed it and the other Agencies to dominate the
10 marketplace for agent’s services, thereby harming the Guilds’ members, including
11 Stiehm, by denying them conflict-free representation and lowering their income. In
12 addition, as noted above, Stiehm has been required to spend money to retain other
13 professionals to provide services her agents should have been providing; has seen
14 her compensation reduced by virtue of packaging fees; and has been denied
15 employment opportunities because of the misalignment of incentives that results
16 from WME’s packaging fee practices, including WME’s reinvestment of packaging
17 fees in its operations and/or in its acquisition of an interest in or establishment or
18 operation of any of the above alternative RICO enterprises, as alleged in more detail
19 above. The Guilds have been required to expend their own resources monitoring
20 WME’s packaging fees, educating members about WME’s packaging fee abuses,
21 preparing a comprehensive campaign to address those abuses and end packaging
22 fees, and enforcing their members’ contractual rights after WME failed to do so.
23 The Guilds have also lost dues revenue due to packaging fees and their reinvestment
24 in WME or in the alternative RICO enterprises, which permits the racketeering
25 activity to continue.

26 438. As a result of WME’s violations of §1962(a), Counterclaimants are
27 entitled to injunctive relief, including but not limited to an order requiring the

1 dissolution or reorganization of WME. 18 U.S.C. § 1964(a).

2 439. As a result of WME’s RICO violations, Counterclaimants are also
3 entitled to treble damages, as well as attorney’s fees and costs. 18 U.S.C. § 1964(c).

4 **NINTH CLAIM FOR RELIEF**

5 **Maintenance of Racketeering Enterprise, 18 U.S.C. §1962(b)**
6 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
7 **own behalf, against WME)**

8 440. Counterclaimants re-allege and incorporate by reference the allegations
9 set forth in paragraphs 1-439.

10 441. The RICO Act, 18 U.S.C. §1962(b), makes it “unlawful for any person
11 through a pattern of racketeering activity ... to acquire or maintain, directly or
12 indirectly, any interest in or control of any enterprise which is engaged in, or the
13 activities of which affect, interstate or foreign commerce.”

14 442. The RICO Act defines “racketeering activity” to include “any act which
15 is indictable under title 29, United States Code, section 186 (dealing with restrictions
16 on payments and loans to labor organizations).” 18 U.S.C. §1961(1)(C).
17 Accordingly, violations of the anti-kickback provisions of the LMRA, i.e. Section
18 302, 29 U.S.C. §186(a) and (b), constitute racketeering activity under the RICO Act.

19 443. WME is a “person” within the meaning of the RICO Act. 18 U.S.C.
20 §1962(a); *see also id.* §1961(3) (“‘person’ includes any individual or entity capable
21 of holding a legal or beneficial interest in property”).

22 444. WME is an “enterprise which is engaged in, or the activities of which
23 affect, interstate or foreign commerce” within the meaning of the RICO Act. 18
24 U.S.C. §1962(b); *see also id.* §1961(4) (“‘enterprise’ includes any individual,
25 partnership, corporation, association, or other legal entity, and any union or group
26 of individuals associated in fact although not a legal entity”).

27 445. WME has engaged in a pattern of racketeering activity within the

1 meaning of 18 U.S.C. §1962(a)—namely, its repeated violations of LMRA Section
2 302 in the form of receiving packaging fees from its writer-clients’ employers, the
3 production companies. *See* 29 U.S.C. §186(a), (b). Every time WME receives any
4 sum of money directly from a production company as part of a package agreement,
5 that payment violates LMRA Section 302. *See id.* WME has received multiple
6 unlawful payments from the production companies on each show or film packaged
7 by WME, resulting in hundreds, if not thousands, of separate LMRA Section 302
8 violations over the last ten years. *See* 18 U.S.C. §1961(5). The pattern of
9 racketeering activity directly benefits WME, as the unlawful payments are a major
10 source of WME’s income.

11 446. WME is a “person” that, “through a pattern of racketeering activity”—
12 i.e. through WME’s repeated violations of LMRA Section 302—has “acquire[d] or
13 maintain[ed], directly or indirectly, any interest in or control of” WME, in violation
14 of §1962(b). Specifically, WME’s pattern of racketeering activity—i.e. its repeated
15 receipt of packaging fees—is directly linked to its maintenance of control over its
16 business, as packaging fees have indeed become a major part of WME’s business
17 model. WME’s packaging fee practices are maintained and directed from the very
18 top of the organization.

19 447. In the alternative, WME and each of the production companies with
20 which WME deals are groups of persons associated together for the common
21 purpose of engaging in a continuing course of conduct—namely, packaging
22 television and film productions, and paying unlawful packaging fees from the
23 production company to the studio. The association of WME and each production
24 company is therefore an “enterprise engaged in, or the activities of which affect,
25 interstate or foreign commerce” within the meaning of the RICO Act. 18 U.S.C.
26 §1962(b); *see also id.* §1961(4) (“‘enterprise’ includes any individual, partnership,
27 corporation, association, or other legal entity, and any union or group of individuals

1 associated in fact although not a legal entity”).

2 448. In addition and in the alternative, WME’s in-house production
3 companies are “enterprise[s] engaged in, or the activities of which affect, interstate
4 or foreign commerce” within the meaning of the RICO Act. 18 U.S.C. §1962(b);
5 *see also id.* §1961(4) (“‘enterprise’ includes any individual, partnership, corporation,
6 association, or other legal entity, and any union or group of individuals associated
7 in fact although not a legal entity”).

8 449. Accordingly, WME is a “person” that, “through a pattern of
9 racketeering activity”—i.e. through WME’s repeated violations of LMRA Section
10 302—has “acquire[d] or maintain[ed], directly or indirectly, any interest in or
11 control of” the associated-in-fact enterprises described above in paragraph 447, in
12 violation of §1962(b). Specifically, WME’s pattern of racketeering activity—i.e. its
13 repeated receipt of packaging fees—is directly linked to its interest in or control of
14 the associated-in-fact enterprises, as WME’s past packaging fees are used to fund its
15 continued packaging fee practices, and are the very purpose of WME’s participation
16 in the associated-in-fact enterprises.

17 450. In addition, WME is a “person” that, “through a pattern of racketeering
18 activity”—i.e. through WME’s repeated violations of LMRA Section 302—has
19 “acquire[d] or maintain[ed], directly or indirectly, any interest in or control of” the
20 in-house production company enterprises described above in paragraph 448, in
21 violation of §1962(b). Specifically, WME’s pattern of racketeering activity—i.e. its
22 repeated receipt of packaging fees—is directly linked to its interest in or control of
23 the in-house production company enterprises, as WME’s past packaging fees are
24 used to fund its new forays into production via these enterprises.

25 451. Each of the above enterprises exists separate and apart from the pattern
26 of racketeering activity alleged herein.

27 452. 18 U.S.C. § 1964(c) provides a private cause of action to “[a]ny person

1 injured in his business or property by reason of a violation of' the RICO Act.

2 453. Stiehm and the Guilds have lost money or property as a result of
3 WME's violations of §1962(b) within the meaning of 18 U.S.C. §1964(c). WME's
4 pattern of racketeering activity (i.e. its receipt of packaging fees) has allowed it and
5 the other Agencies to dominate the marketplace for agent's services, thereby
6 harming the Guilds' members, including Stiehm, by denying them conflict-free
7 representation and lowering their income. In addition, as noted above, Stiehm has
8 been required to spend money to retain other professionals to provide services her
9 agents should have been providing; has seen her compensation reduced by virtue of
10 packaging fees; and has been denied employment opportunities because of the
11 misalignment of incentives that results from WME's control of its business to
12 continue its unlawful packaging fee practices, as alleged in more detail above. The
13 Guilds have been required to expend their own resources monitoring WME's control
14 of its business to continue its unlawful packaging fee practices, educating members
15 about WME's packaging fee abuses, preparing a comprehensive campaign to
16 address those abuses and end packaging fees, and enforcing their members'
17 contractual rights after WME failed to do so. The Guilds have also lost dues revenue
18 due to WME's control of its business to continue its unlawful practice of receiving
19 packaging fees.

20 454. As a result of WME's violations of §1962(b), Counterclaimants are
21 entitled to injunctive relief, including but not limited to an order requiring the
22 dissolution or reorganization of WME. 18 U.S.C. § 1964(a).

23 455. As a result of WME's RICO violations, Counterclaimants are also
24 entitled to treble damages, as well as attorney's fees and costs. 18 U.S.C. § 1964(c).

1 **TENTH CLAIM FOR RELIEF**

2 **Control of Racketeering Enterprise, 18 U.S.C. §1962(c)**
3 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
4 **own behalf, against WME)**

5 456. Counterclaimants re-allege and incorporate by reference the allegations
6 set forth in paragraphs 1-455.

7 457. Section 1962(c) makes it “unlawful for any person employed by or
8 associated with any enterprise engaged in, or the activities of which affect, interstate
9 or foreign commerce, to conduct or participate, directly or indirectly, in the conduct
10 of such enterprise’s affairs through a pattern of racketeering activity.”

11 458. WME is a “person” within the meaning of the RICO Act. 18 U.S.C.
12 §1962(a); *see also id.* §1961(3) (“‘person’ includes any individual or entity capable
13 of holding a legal or beneficial interest in property”).

14 459. WME and each of the production companies with which WME deals
15 are groups of persons associated together for the common purpose of engaging in a
16 continuing course of conduct—namely, packaging television and film productions,
17 and paying unlawful packaging fees from the production company to the studio. The
18 association of WME and each production company is therefore an “enterprise
19 engaged in, or the activities of which affect, interstate or foreign commerce” within
20 the meaning of the RICO Act. 18 U.S.C. §1962(c); *see also id.* §1961(4)
21 (“‘enterprise’ includes any individual, partnership, corporation, association, or other
22 legal entity, and any union or group of individuals associated in fact although not a
23 legal entity”).

24 460. In addition, WME’s in-house production companies are “enterprise[s]
25 engaged in, or the activities of which affect, interstate or foreign commerce” within
26 the meaning of the RICO Act. 18 U.S.C. §1962(b); *see also id.* §1961(4)
27 (“‘enterprise’ includes any individual, partnership, corporation, association, or other

1 legal entity, and any union or group of individuals associated in fact although not a
2 legal entity”).

3 461. WME is a “person” that is “associated” with the enterprises described
4 above in paragraphs 459 through 460 and that has “conduct[ed] or participate[d] in
5 the conduct of such enterprise[s]’[] affairs through a pattern of racketeering
6 activity”—i.e. through WME’s repeated violations of LMRA Section 302—in
7 violation of §1962(c). Specifically, WME’s pattern of racketeering activity—the
8 payment by production companies of packaging fees to WME—is one of the primary
9 purposes of the association in fact between WME and the production companies, i.e.
10 the enterprises described in paragraph 459. Likewise, WME’s pattern of
11 racketeering activity—the payment by production companies of packaging fees to
12 WME—funds WME’s investments in its own in-house production companies, i.e.
13 the enterprises described in paragraph 460.

14 462. Each of the above enterprises exists separate and apart from the pattern
15 of racketeering activity alleged herein.

16 463. 18 U.S.C. § 1964(c) provides a private cause of action to “[a]ny person
17 injured in his business or property by reason of a violation of” the RICO Act.

18 464. Stiehm and the Guilds have lost money or property as a result of
19 WME’s violations of §1962(c) within the meaning of 18 U.S.C. §1964(c). WME’s
20 pattern of racketeering activity (i.e. its receipt of packaging fees) has allowed it and
21 the other Agencies to dominate the marketplace for agent’s services, thereby
22 harming the Guilds’ members, including Stiehm, by denying them conflict-free
23 representation and lowering their income. In addition, as noted above, Stiehm has
24 been required to spend money to retain other professionals to provide services her
25 agents should have been providing; has seen her compensation reduced by virtue of
26 packaging fees; and has been denied employment opportunities because of the
27 misalignment of incentives that results from WME’s packaging fee practices, as

1 alleged in more detail above. The Guilds have been required to expend their own
2 resources monitoring WME’s packaging fee practices, educating members about
3 WME’s packaging fee abuses, preparing a comprehensive campaign to address those
4 abuses and end packaging fees, and enforcing their members’ contractual rights after
5 WME failed to do so. The Guilds have also lost dues revenue due to WME’s control
6 of the above-described enterprises to obtain packaging fees.

7 465. As a result of WME’s violations of §1962(c), Counterclaimants are
8 entitled to injunctive relief, including but not limited to an order requiring the
9 dissolution or reorganization of WME. 18 U.S.C. § 1964(a).

10 466. As a result of WME’s RICO violations, Counterclaimants are also
11 entitled to treble damages, as well as attorney’s fees and costs. 18 U.S.C. § 1964(c).

12 **ELEVENTH CLAIM FOR RELIEF**

13 **Racketeering Conspiracy, 18 U.S.C. §1962(d)**

14 **(brought by Meredith Stiehm on her own behalf, and by the Guilds on their**
15 **own behalf, against WME)**

16 467. Counterclaimants re-allege and incorporate by reference the allegations
17 set forth in paragraphs 1-466.

18 468. Section 1962(d) makes it “unlawful for any person to conspire to violate
19 any of the provisions” of the RICO Act, i.e., 18 U.S.C. §1961(a)-(c).

20 469. WME is a “person” within the meaning of the RICO Act. 18 U.S.C.
21 §1962(a); *see also id.* §1961(3) (“‘person’ includes any individual or entity capable
22 of holding a legal or beneficial interest in property”).

23 470. WME and its officers conspired to violate 18 U.S.C. §1962(a) by
24 agreeing to reinvest the proceeds of WME’s pattern of racketeering activity—
25 namely, the receipt of packaging fees in violation of LMRA Section 302—back into
26 the operation of WME, as described in more detail above, in violation of §1962(d).
27 In the alternative, WME and its officers conspired to violate 18 U.S.C. §1962(a) by

1 agreeing to reinvest the proceeds of WME’s pattern of racketeering activity—
2 namely, the receipt of packaging fees in violation of LMRA Section 302—into
3 WME’s acquisition of an interest in and/or WME’s control of the associated-in-fact
4 enterprises described in paragraph 431 above, and/or WME’s acquisition of an
5 interest in and/or WME’s control of the in-house production company enterprises
6 described in paragraph 432 above, in violation of §1962(d).

7 471. WME and its officers also conspired to violate 18 U.S.C. §1962(b) by
8 agreeing to “acquire or maintain, directly or indirectly, any interest in or control of”
9 WME “through a pattern of racketeering activity”—namely, the receipt of packaging
10 fees in violation of LMRA Section 302—as described in more detail above, in
11 violation of §1962(d). In the alternative, WME and its officers conspired to violate
12 18 U.S.C. §1962(b) by agreeing to “acquire or maintain, directly or indirectly, any
13 interest in or control of” the associated-in-fact enterprises described in paragraph
14 447 above, and/or the in-house production company enterprises described in
15 paragraph 448 above, “through a pattern of racketeering activity”—namely, the
16 receipt of packaging fees in violation of LMRA Section 302— as described in more
17 detail above, in violation of §1962(d).

18 472. WME also conspired with its officers and with the production
19 companies to violate §1964(c) by agreeing “to conduct or participate, directly or
20 indirectly, in the conduct of” the RICO enterprises described in paragraphs 459 and
21 460 “through a pattern of racketeering activity”—namely, the receipt of packaging
22 fees in violation of LMRA Section 302—as described in more detail above, in
23 violation of §1962(d).

24 473. 18 U.S.C. § 1964(c) provides a private cause of action to “[a]ny person
25 injured in his business or property by reason of a violation of” the RICO Act.

26 474. Stiehm and the Guilds have lost money or property as a result of
27 WME’s violations of §1962(d) within the meaning of 18 U.S.C. §1964(c). As noted

1 above, Stiehm has been required to spend money to retain other professionals to
 2 provide services her agents should have been providing; has seen her compensation
 3 reduced by virtue of packaging fees; and has been denied employment opportunities
 4 because of the misalignment of incentives that results from WME's packaging fee
 5 practices, as alleged in more detail above. The Guilds have been required to expend
 6 their own resources monitoring WME's packaging fee practices, educating members
 7 about WME's packaging fee abuses, preparing a comprehensive campaign to
 8 address those abuses and end packaging fees, and enforcing their members'
 9 contractual rights after WME failed to do so. The Guilds have also lost dues revenue
 10 due to WME's conspiracies to violate the RICO Act.

11 475. As a result of WME's violations of §1962(c), Counterclaimants are
 12 entitled to injunctive relief, including but not limited to an order requiring the
 13 dissolution or reorganization of WME. 18 U.S.C. § 1964(a).

14 476. As a result of WME's RICO violations, Counterclaimants are also
 15 entitled to treble damages, as well as attorney's fees and costs. 18 U.S.C. § 1964(c).

TWELFTH CLAIM FOR RELIEF

Declaratory Relief, 28 U.S.C. §§2201, 2202

**(brought by Meredith Stiehm on her own behalf, and by the Guilds on their
 own behalf, against Counterclaim Defendant WME)**

20 477. Counterclaimants re-allege and incorporate by reference the allegations
 21 set forth in paragraphs 1-476.

22 478. The Declaratory Relief Act, 28 U.S.C. §2201 *et seq.* provides that “[i]n
 23 a case of actual controversy within its jurisdiction, ... any court of the United States,
 24 upon the filing of an appropriate pleading, may declare the rights and other legal
 25 relations of any interested party seeking such declaration, whether or not further
 26 relief is or could be sought. Any such declaration shall have the force and effect of
 27 a final judgment or decree and shall be reviewable as such.” *Id.* §2201(a).

1 479. Section 2202 provides that “[f]urther necessary or proper relief based
2 on a declaratory judgment or decree may be granted, after reasonable notice and
3 hearing, against any adverse party whose rights have been determined by such
4 judgment.”

5 480. An actual controversy has arisen and now exists between
6 Counterclaimants and WME concerning whether packaging fees constitute a breach
7 of WME’s fiduciary duty to its writer-clients, as described in greater detail above in
8 paragraphs 394 through 402.

9 481. An actual controversy has arisen and now exists between
10 Counterclaimants and WME concerning whether packaging fees constitute
11 constructive fraud under Civil Code §1573, as described in greater detail above in
12 paragraphs 403 through 409.

13 482. An actual controversy has arisen and now exists between
14 Counterclaimants and WME concerning whether packaging fees constitute an unfair
15 and/or unlawful practice under California’s UCL because they either breach WME’s
16 fiduciary duty to its writer-clients; constitute constructive fraud under Civil Code
17 §1573; violate LMRA Section 302, 29 U.S.C. §186(a) and (b); deprive writers of
18 loyal, conflict-free representation, divert compensation away from the writers and
19 other creative talent that are responsible for creating valuable television and film
20 properties, or undermine the market for writers’ creative endeavors; or all of the
21 above, as described in greater detail above in paragraphs 410 through 423.

22 483. An actual controversy has arisen and now exists between
23 Counterclaimants and WME concerning whether WME’s receipt of packaging fees
24 violates Section 302 of the LMRA, 29 U.S.C. §186(a) and (b), as described in greater
25 detail above in paragraphs 416 through 421.

26 484. An actual controversy has arisen and now exists between
27 Counterclaimants and WME concerning whether WME’s receipt and use of
28

1 packaging fees violate the RICO Act, 18 U.S.C. §1962(a), (b), (c), and (d), as
2 described in greater detail above in paragraphs 424 through 476.

3 485. Counterclaimants are entitled to a declaration under §2201 that WME’s
4 receipt of packaging fees constitutes a breach of WME’s fiduciary duty to its writer-
5 clients, and injunctive relief under §2202 to prevent future violations of the same.

6 486. Counterclaimants are entitled to a declaration under §2201 that WME’s
7 receipt of packaging fees constitutes constructive fraud under Civil Code §1573, and
8 injunctive relief under §2202 to prevent future violations of the same.

9 487. Counterclaimants are entitled to a declaration under §2201 that
10 packaging fees constitute an unfair and/or unlawful practice under California’s UCL
11 because they breach WME’s fiduciary duty to its writer-clients; constitute
12 constructive fraud under Civil Code §1573; violate LMRA Section 302, 29 U.S.C.
13 §186(a) and (b); deprive writers of loyal, conflict-free representation, divert
14 compensation away from the writers and other creative talent that are responsible
15 for creating valuable television and film properties, and undermine the market for
16 writers’ creative endeavors; and injunctive relief under §2202 to prevent future
17 violations of the same.

18 488. Counterclaimants are entitled to a declaration under §2201 that WME’s
19 receipt of packaging fees violates Section 302 of the LMRA, 29 U.S.C. §186(a) and
20 (b), and injunctive relief under §2202 to prevent future violations of the same.

21 489. Finally, Counterclaimants are entitled to a declaration under §2201 that
22 WME’s receipt of packaging fees violates the RICO Act, 18 U.S.C. §1962(a), (b),
23 (c), and (d), and injunctive relief under §2202 to prevent future violations of the
24 same.

25 **PRAYER FOR RELIEF**

26 **WHEREFORE**, Counterclaimants respectfully request that the Court:

- 27 1. Declare that WME’s collusive agreement to a fixed packaging fee

1 model constitutes illegal price-fixing in violation of Section 1 of the Sherman Act,
2 15 U.S.C. §1;

3 2. Declare that WME's collusive agreement not to negotiate individually
4 with the Guilds constitutes an illegal group boycott in violation of Section 1 of the
5 Sherman Act, 15 U.S.C. § 1;

6 3. Declare that WME's collusive agreement to blacklist writers and other
7 individuals and entities who object to packaging fees or agree to the Guilds' Code
8 of Conduct constitutes an illegal group boycott in violation of Section 1 of the
9 Sherman Act, 15 U.S.C. § 1;

10 4. Declare that WME's collusive agreement to a fixed packaging fee
11 model constitutes illegal price-fixing in violation of the Cartwright Act, California
12 Business and Professions Code §16700 *et seq.*;

13 5. Declare that WME's collusive agreement not to negotiate individually
14 with the Guilds constitutes an illegal group boycott in violation of the Cartwright
15 Act, California Business and Professions Code §16700 *et seq.*;

16 6. Declare that WME's collusive agreement to blacklist writers and other
17 individuals and entities who object to packaging fees or agree to the Guild's Code
18 of Conduct constitutes an illegal group boycott in violation of the Cartwright Act,
19 California Business and Professions Code §16700 *et seq.*;

20 7. Declare that packaging fees constitute a breach of WME's fiduciary
21 duty to its writer-clients;

22 8. Declare that WME's packaging fee practices constitute constructive
23 fraud under Civil Code §1573;

24 9. Declare that packaging fees constitute an unfair and/or unlawful
25 practice under California's UCL because they breach WME's fiduciary duty to its
26 writer-clients; constitute constructive fraud under Civil Code §1573; violate LMRA
27 Section 302, 29 U.S.C. §186(a) and (b); and deprive writers of loyal, conflict-free
28

1 representation, divert compensation away from the writers and other creative talent
2 that are responsible for creating valuable television and film properties, and
3 undermine the market for writers' creative endeavors;

4 10. Declare, under 28 U.S.C. §2201, that packaging fees violate Section
5 302 of the Labor Management Relations Act, 29 U.S.C. §186(a) and (b);

6 11. Declare, under 28 U.S.C. §2201 and/or 18 U.S.C. §1964(a), that
7 packaging fees violate the Racketeer Influenced Corrupt Organizations Act, 18
8 U.S.C. §1962(a) (b), (c), and (d);

9 12. Enjoin WME and its affiliates, successors, transferees, assignees,
10 parents, owners, controlling shareholders, and other officers, directors, partners,
11 agents and employees thereof, and all other persons acting or claiming to act on its
12 behalf or in concert with it, from entering into new packaging fee agreements in
13 which one or more writer-clients of WME works as a writer, or from receiving any
14 monetary payments or other things of value from any production company that
15 employs any writer client of WME;

16 13. Enjoin WME and its affiliates, successors, transferees, assignees,
17 parents, owners, controlling shareholders, and other officers, directors, partners,
18 agents and employees thereof, and all other persons acting or claiming to act on its
19 behalf or in concert with it, from, in any manner, continuing, maintaining, or
20 renewing the conduct, conspiracy, or combinations alleged herein, or from entering
21 into any other conspiracy or combination having a similar purpose or effect, and
22 from adopting or following any practice, plan, program or device having a similar
23 purpose or effect, including the following:

- 24 (a) Entering negotiations or discussions with one or more other agencies,
25 without the Guilds' authorization, regarding (i) adherence to the Guild'
26 Code of Conduct, (ii) the signing of a franchise agreement with the Guilds,
27 (iii) non-public agreements reached with the Guild during negotiations or

1 discussion regarding the Code of Conduct or a new franchise agreement,
2 or (iv) the status or contents of any such non-public negotiations or
3 discussions;

4 (b) Agreeing with one or more other agencies on the terms of any proposal,
5 edit, or negotiating position regarding the Guilds' Code of Conduct or
6 franchise agreement without the Guilds' authorization to negotiate
7 collectively, or otherwise collectively refusing to negotiate or discuss the
8 Code of Conduct or a franchise agreement with the Guilds except on the
9 condition that the Guilds include in those discussions one or more other
10 agencies or their representatives;

11 (c) Agreeing with one or more other agencies on the terms or conditions of
12 any packaging agreement;

13 (d) Not dealing with, or threatening not to deal with any Guild member,
14 agency or clients of an agency, attorney, manager, production company,
15 studio or any other person who supports a prohibition on packaging, has
16 agreed to adhere to the Code of Conduct, or has otherwise signed a
17 franchise agreement with the Guilds that prohibits packaging; or

18 (e) Enforcing the terms of any packaging agreement or otherwise directly or
19 indirectly receiving packaging fees from a production company or studio.

20 14. Enjoin WME and its affiliates, successors, transferees, assignees,
21 parents, owners, controlling shareholders, and other officers, directors, partners,
22 agents and employees thereof, and all other persons acting or claiming to act on its
23 behalf or in concert with it, from, in any manner, blacklisting any writer, lawyer,
24 agency or other individual or entity that objects to packaging fees, represents writers
25 who have objected to packaging fees including writers who have fired their agents,
26 enters an agency franchise agreement with the Guild, or is represented by such an
27 agency;

1 15. Order WME to provide an accounting of all moneys received by WME
2 in connection with projects or programs for which Stiehm or other Guild members
3 were employed as writers;

4 16. Require WME to pay restitution to Stiehm in an amount equal to the
5 funds that would have been paid to Stiehm in the absence of WME’s unlawful and
6 unfair packaging fees;

7 17. Require WME to disgorge all profits generated from unlawful and
8 unfair packaging fees;

9 18. Award Stiehm compensatory and punitive damages based on WME’s
10 breach of fiduciary duty;

11 19. Award Counterclaimants treble damages for WME’s violations of
12 Section 1 of the Sherman Act, 15 U.S.C. §1;

13 20. Award Counterclaimants treble damages for WME’s RICO violations,
14 18 U.S.C. §1964(c);

15 21. Award Counterclaimants their costs and attorneys’ fees; and

16 22. Award such further and additional relief as is just and proper.

17 DATED: August 19, 2019

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